

38264

1936

38264

KENYA

CO 533/475

Correspondence on Defence Questions

Increase in Govt. Staff to deal with —

Previous	297	50/11
	M. Wickham	
	R. 297	57/11
	M. Flood	5/1
Subsequent	Sir C. B. Stoddart	6/1
	Sir G. Tomlinson	7/1/37
	Sir C. B. Stoddart	15/1/37
	R. 297	19/1
	R. 80	20/1
	R. 297	24/1
	R. 297	24/1
	R. 309	27/10
	M. Flood	28/1
	M. Flood	2/11
	Major Cole	3/11
	Major Ashburn	3/11
	General Biffard	5/11
	M. Flood	6
Sir C. B. Stoddart	16/11	
M. Howard	17/11	
Sir C. B. Stoddart	18/11	
General Biffard	19/11	
Sir J. Mackay	19/11	
Sir C. B. Stoddart	20/11	
R. 309	20/11	
R. 299	20/11	

C.I. Govt. House Staff Defence.

1. Governor Conf. ----- Draws attention to increase in correspondence due to Defence questions, and encloses notes of a recent discussion at Govt. House as regards increase of staff to cope with it; suggests that matter be brought to notice of new Governor; and any decision communicated at an early date

There is no doubt but what the Coast Defence proposals, including the fixed defences of Mombasa and the Kenya R.N.V.R., have caused a considerable amount of work, and that there still remains a good deal to be done. Major Wells has been extremely energetic on Defence matters, but we have never heard it said that he has been unable to perform the normal duties of a Private Secretary as well.

Major Wells will be leaving the Colony soon after the Governor, and the question of the future disposal of Defence correspondence has had to be considered. Alternative proposals have been discussed locally and the proposal which finds most favour is that a new post of Permanent Secretary to the Governor should be created.

It is suggested that the Officer selected for the post could take over from the Secretariat a number of duties, particularly those akin to Defence and Liaison work, e.g. ceremonial, medals and military aviation and possibly certain others, thus making it possible to release one Junior Office from the Secretariat. The salary suggested for the new post is somewhere in the region of £900 a year plus a house. This £900 can be found in the following way:-

Present Staff at Government House

A Private Secretary	£450 & £150 allowance	
An Aide de Camp	£400	
		Total £1,000

Proposed Staff at Government House

A Senior Aide de Camp and Private Secretary	£400	
A Junior Aide de Camp probably recruited locally	£50	£50
		Savings £550

Savings	£350
Savings on the Secretariat Vote for the release of one Officer.	600
Total Savings	£950

It is suggested that the Permanent Secretary to the Governor should have some knowledge and experience of administration and liaison and should be trained in the understanding and application of the principles of Imperial Defence. He should have a knowledge and experience of the local Government ^{machines} and local affairs.

Obviously this is a ^{machine} ~~question~~ ^{decision} ~~subject~~ ^{machine} ~~which~~ ^{machine} ~~must~~ ^{machine} ~~be~~ ^{machine} ~~discussed~~ ^{machine} ~~with~~ ^{machine} ~~the~~ ^{machine} ~~new~~ ^{machine} ~~Governor,~~ ^{machine} ~~particularly~~ ^{machine} ~~in~~ ^{machine} ~~view~~ ^{machine} ~~of~~ ^{machine} ~~the~~ ^{machine} ~~reduced~~ ^{machine} ~~elements~~ ^{machine} ~~proposed~~ ^{machine} ~~for~~ ^{machine} ~~the~~ ^{machine} ~~Junior~~ ^{machine} ~~Members~~ ^{machine} ~~of~~ ^{machine} ~~his~~ ^{machine} ~~staff.~~ ^{machine} ~~But~~ ^{machine} ~~it~~ ^{machine} ~~will~~ ^{machine} ~~be~~ ^{machine} ~~as~~ ^{machine} ~~well~~ ^{machine} ~~to~~ ^{machine} ~~get~~ ^{machine} ~~considered~~ ^{machine} ~~views~~ ^{machine} ~~on~~ ^{machine} ~~the~~ ^{machine} ~~matter~~ ^{machine} ~~before~~ ^{machine} ~~hand.~~

C.A. Rossini

27. 10. 34.

This proposal is submitted on the unanimous recommendation of the Gov., the G.O.C., the Col. Sec., the Deputy Col. Sec., the Wearing (1st) in the Secretariat, the Director & the P. Sec. who has hitherto been doing the job. It therefore merits careful consideration.

I can think of no serious objections to it except the rather obvious one (a) that it seems unlikely that it will be found possible

to have to look towards its cost of savings - the employment of the permanent staff (b) that there will be an inevitable tendency for the "Secretary to the Gov." to develop into the Governor's Secretary & keep for discussion with the new Gov.

J.J. Rossini

Major Wells
General Office

Your views will be very welcome in this

*Major Wells
General Office
28/10/34*

Major Clinton Wells has, as is stated in the despatch, been dealing with defence matters in Kenya and he has been doing so to an extent that has given rise to a great deal of annoyance and friction between the Secretariat, the C.O. Troops and everybody else concerned. It is generally felt that in defence matters he is a sort of secret string puller and that impression will die hard. There is so much defence work in Kenya and there is likely to be so much more that it will require some special method of dealing with it.

If the proposal were to give the Governor a super-Private Secretary and charge him with defence matters I should be against it because I do not think that the Governor's Private Secretary, who is a temporary person, would be a proper man to be charged with the job. The proposal, however, is not that but is to appoint a permanent officer who will be Secretary to the Governor and be in charge of defence work, i.e. run the Secretariat schedules concerning defence and also run the ceremonial medals, and other matters,

and

and, in addition, do some Secretariat work for the Governor. This idea is attractive and I think it would work, provided that the officer in question did not start short-circuiting the Colonial Secretary, which would be the great risk in any such arrangement.

As regards the finance of the proceedings, the idea is to make the Governor's Aide-de-Camp do most of the Private Secretary work and have a junior Aide-de-Camp recruited locally (there are lots of ex-officers and what-nots in Kenya who could fill the bill, and there will be more when they get the new territorial force working), and to reduce the Secretariat by one junior officer. On this latter point I think it will very soon be found that the reduction can't be made.

I agree that we should discuss the proposal with the new Governor but the peculiar position of Kenya will need a lot of explanation. It arises from the fact that Kenya is only now waking up to defence matters. So long as it had only the K.A.R. and the Kenya Defence Force defence matters could not be of any great importance; but the introduction of the air element in the Norman-Howell proposals and the establishment of the coast defence battery at Mombasa, and the creation of the R.N.V.R., and the re-organization of the Kenya Defence Force into a territorial force plus a reserve, have brought about an inordinate quantity of defence work with which no one in the Kenya Secretariat could have been competent to deal.

In fact, having regard to the attitude displayed by some civilian officers in Kenya towards the K.A.R. it is rather lucky that the Governor had Major Clinton Wells available to do the job. He has done it on the whole fairly well, though, as I have already said, he has excited a good deal of resentment and general suspicion. That's partly his own fault. A superior Private Secretary dealing with all the matters contemplated will not have too easy a task and his relations with the Colonial Secretary may well become somewhat difficult. The selection of the right man will not be easy.

2.11.36

I am doubtful if the arrangement of a Military Secretary - for that is what it amounts to - would prove satisfactory in Kenya. I do not know what the position is regarding the P.M. recommendations but if it is likely that three Secretaries to Government is to be the future establishment, I feel inclined to suggest that a more satisfactory arrangement would be for one of these Secretaries to be responsible for all military and defence matters and that the O.C. Troops should, on all major defence questions, have direct access to this Secretary. If the present organisation of the Secretariat is to continue, I think that it would be a better arrangement to add one Asst Secretary to the Secretariat who would deal with defence and K.A.R. matters.

A good deal of the past dissatisfaction has been caused by the alleged reluctance of the Secretariat to keep the O.C. Troops fully acquainted with what is going on regarding military questions. That position is a good deal better now but whatever arrangement is adopted it is important that the O.C. Troops should be able to enter fully into the picture as regards the military aspect of all defence and other Service matters, and I think this should be done via the Administration rather than through an outside member of the Governor's own staff.

Whatever the problem of defence there are financial and other civil considerations to be studied and the Governor should receive the problem fully stated.

I cannot see how defence questions can be divorced from the Government Secretariat without short-circuiting the Colonial Secretary the danger foreseen by Mr. Flood. In my opinion, therefore, the defence department, like other departments of Government, should be dealt with through the Secretariat.

It is also essential that local advice on all technical military questions should be submitted to the Governor solely by the senior military commander in the Colony, the Commander Northern Adm. K.A.R. This officer should therefore have the right of

direct access to the Colonial Secretary. (as the appropriate Secretary to Government under the P.M. proposals)

3. It owing to pressure of work, it is impossible for the Colonial Secretary to deal with defence questions in all their stages, I suggest that preliminary action on such problems should be undertaken by a senior assistant secretary serving in the Secretariat.

W. A. M. S. P.

3. XI. 36

I think it would be reasonable to appoint an officer outside the Secretariat, to deal with defence questions which are and must always be inextricably bound up with the ordinary administration of Government. Defence questions must pass to the Governor through the Secretariat where they can be properly considered in all their bearings on other Government departments.

It seems to me that if this proposed post has been created, the holder, if he has a shrewd personality with decided views on defence questions, might give advice to the Governor. This would create a very dangerous situation if his advice ran counter to that given by the officer commanding the Northern Brigade who is, as Commander of the local forces, the proper person to advise the Governor on all questions of defence.

On the other hand he might merely
become a Post Office between the Governor
the Secretariat and the Officer Commanding the
Native Brigade which would only delay
matters by their having to pass through an
extra hand.

If there is difficulty owing to pressure of work
in dealing with defence questions I feel
that the establishment of the Secretariat
should be increased ~~in~~

Giffard
5.11.36

Sir Cecil Bottomley.

I mentioned this point to
Sir H. Brooke-Popham when he called the other
day and he has promised to give it further
consideration when he gets more down to things.
From my own point of view I think it is
impossible not to accept the views put forward
by Major Bishop and General Giffard. What
there ought to be, of course, is an officer
in the Secretariat handling defence matters
under the Chief Secretary, through whom they
would go to the Governor, with the O.C. Brigade
as military adviser. This, however, would have
the opposite effect to what is contemplated
and would take all defence matters out of
Government House and put them in the Secretariat,
which is where they ought to be.

I am still not quite sure exactly
what Kenya have in view. So far as I can make

out

- out it is that there should be with the Governor
1. The new Secretary to the Governor,
(permanent officer on the long scale with a
salary of somewhere about £900).
 2. A Senior Aide-de-Camp and Private
Secretary, who will presumably help the
Governor's Secretary and generally do the
social side of it.
 3. A Junior Aide-de-Camp, to be collected
locally.

I don't think the organisation will
really work. Sir R. Brooke-Popham tells me that
he wants to get an Aide-de-Camp from the Air Force,
as of course he can do easily, and such an officer
may have difficulty in fitting in with things.
The proposed Governor's Secretary will have a
difficult job with the Secretariat on one side of
him, the O.C. Brigade on the other, and the Governor
in the back ground. I am afraid that the only
real solution is that recommended by General Giffard,
namely that if they are having trouble over defence
matters, they will have to appoint an additional
Secretariat officer to deal with them. They are,
of course, as I have already said, doing much more
over defence than formerly, and they will probably
have to face the facts.

J. L. O. Howd

16.11.1936

Mr Howard
It is true that Kenya has special
problems but the root of the matter -
which I perceive the fact that the
Gov. is supposed to have the custody
of Secretaries - is to mention to
all Colonies, & I should be glad if

of anything you can tell me
 about Defence Services is
 looked in O.D.C.
 In answer to what should
 be sent to the Secretariat
 with a list of names and titles
 but would be of no use
 unless to put names before the
 Gov. as required.

1.6.36

Sir C. Cottonley

I attach a list as requested.
 If you require something more
 detailed, I will bring you the
 Malaya Defence Scheme, which
 however is somewhat voluminous,
 but the latest we have received.

I agree with A above. The
 counterpart of the local organisation
 here is I think:

Local Defence Club
 Secretarial Office
 Proposed

O.D.C.
 Mincel in G.
 Chap'd with
 Defence Questions

J. H. ... 17/11

Very useful, but
 should be removed
 from this file.
 Kipl ...
 Registered on
 38264/1736
 14/11/36 Secret. Sec.

General Giffard
 Sir John Maffey

I think there is no doubt that the
 presence of the Private Secretary on the Defence
 Committee is due, either to Major Wells's special
 interest in the subject, or to his custody of secret
 papers. If the former, it was wrong. If the
 latter, he ought to be a co-secretary and not a
 member.

But there is general agreement here
 that it would be much better that the civilian
 defence men should be in the Secretariat, and the
 last page of the enclosure to the despatch can read
 as showing that this can be done without additional
 help. [I do not at all like the idea of all matters
 relating to e.g. ceremonial and military aviation
 being centred at Government House]

We should discuss with

Sir R. Brooke-Popham and ask him to consider the
 matter when he gets out. It may be possible to do
 this before the L.G. leaves England next week, and
 perhaps he will say what time he has still available
 for discussions.

WCS

17.11.1936

If possible I should like the meeting on
 Friday morning, but if this is too short notice,
 I can arrange Tuesday afternoon.

Sir Cecil ... Giffard

Sir John Maffey agrees to this shall be discussed
 with Sir R. Brooke-Popham. He also fully agrees to this
 with Sir John Maffey as to the merits of the question
 18/11/36

18/11/36
 J. H. ...

General Hafford and I discussed
this with Sir R. Brooke-Popham
yesterday. He was very much
inclined to share our views in
deprecating anything of the
kind of an "under ear".

On the Defense Committee,
he looked whether the Regent
Major could command
something that had with contact
of Secretary, but he said both
to both matters.

It is to be noted that the
position has been discussed
with the former designate,
who will assume the post
position on his arrival.

Wed. 25/11/36

Copy above name
reg. no. 6214/36/26/1/1/1
AIR MAIL
25/11/36

4. So Ranga Song - (1 Annal) - 30 NOV 1936

Dec 5
No 5
30/11/36

Sir R. Brooke-Popham does not want to
take a Major Wells as Private
Secretary and it is understood
that he will be appointed to
the suggested new post of Permanent
Secretary if and when that post
is created. So we might ask
Mr Wade to back it to Major
Wells. That Sir R. Brooke-Popham
is looking for our arrangements
about his P.S. and ADC
that Major Wells should make
no plans on the supposition that
he will be appointed to the
post of Permanent Secretary
if and when it is decided to
create such a post.

A. G. Morrison
27/11/36

Sir G. Tomlinson's letter on 28/11 is a clear hint to
Mr Wade that Major Wells will be kept on.
But it would be as well to send another personal
letter asking Mr Wade to back it to Major Wells (the passage
to England should fall on Sir J. Byrne's Private Secretary)
J. G. H. H. H.

Sir G. Tomlinson
I will write. Do you think we
can go as far at this stage as to say
that Major Wells should make his
plans on the assumption that the
post will be created after the first arrival?
Wed. 6.1.37

J. v. C. Bollenby

Yes. Sir R. Brooke-Popham
was quite definite in saying to
me that he did not intend
to keep in Major Wells.

S.J.F.F.

7.1.37

See copy attached of my
letter to Mr Wade. The last
para follows our conversation
between Sir R. Brooke-Popham &
Sir G. Tomkinson.

W.S. 15.1.37

Alma

6, To Wade (20)

15 Jan 37

W.S. J
12 p. 6

69
13th January, 1957.

My dear Wade,

I had a letter from Byrne, written from Mombasa, in which he referred to the correspondence ^{the proposal for} about a Defence Officer in Government House, which, as you know, has been held up for examination by the new Governor.

Byrne pointed out, quite rightly, that it was not fair to Wells to keep him in doubt as to his position, and after consideration here with Sir Robert Brooke-Popham, we thought it best that I should write to ask you to explain to Wells that the new Governor is making other arrangements for a Private Secretary.

Of course Sir Robert has no desire to interfere with the arrangement under which Wells is staying on as your Private Secretary, and indeed, will be very willing to adopt the suggestion which Wells has

made

A. de V. WADE, ESQ., C.M.G.

made to him that he should continue a little longer for
the purpose of handing over to his successor. ^{But} Wells will
have his own plans to make for the future, and Sir Robert
wishes him to understand that if, when the time comes, he
prefers to give up his duties when you cease to be Acting
Governor, he will be quite at liberty to do so.

Yours sincerely,

Wells

PERSONAL & PRIVATE.

AIR MAIL.

GOVERNMENT HOUSE,
KENYA,

EAST AFRICA.
22nd. December, 1956.



My dear Bottomley

A line before I embark to thank you for your letter of the 1st December. I shall look forward to seeing you when I arrive home. I hope towards the end of April.

I enclose cuttings from this morning's East African Standard which reached me by the Royal Air Force planes that are escorting me out of the harbour.

There is one matter about which I am a bit worried. It relates to my Confidential despatch No. 118 of the 14th October and to the Secretary of State's reply thereto dated the 30th November. In an interim personal letter to you dated the 17th November I stated that in my opinion Major Wells would be admirably suited for the post of Governor's Secretary should such a post be decided upon.

Now in fairness to him he ought to be given some indication as to the possibility of his being given a trial run in the post. He is staying on with

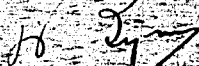
Wade....

2.

Wade until Brooke Popham arrives and then naturally has to decide as to his future plans.

My own feeling is that my successor would be well advised to keep him on provisionally until he gets the hang of things and until he is in a position to come to a final decision.

Yours sincerely,



Sir W.C. Bottomley, K.G.M.G., C.B., O.B.E.
The Colonial Office,
LONDON, S.W.1.

SR264/36

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C. O.

Mr. *Spencer* 26/11
Mr. *Hoskins* 30/11
Mr.

AIR MAIL

Sir C. Parkinson
Sir G. Tomlinson
Sir C. Bottomley
Sir J. Shuckburgh
Permt. U.S. of S.
Parly. U.S. of S.
Secretary of State

30 November, 1956

DRAFT

Keene
Conf.
for

Dear Sir,
I have etc to acknowledge the receipt of your Confidential Report No 113 of the 14th of November transmitting a copy of a discussion at Government House on the 10th of October regarding future arrangements for dealing with correspondents on major questions of defence.

FURTHER ACTION.

2. The alternative proposals mentioned in the note have, in accordance with my suggestion, been discussed with the previous designate and

and

I have agreed that
and Mr. [unclear]
he should examine the
practice on his arrival
in the Colony.

Yours etc.

(Signed) W. GIBBSY GORE

3 13
19th November, 1936.

Dear Sir Robert,

Flood tells me that when you were here last week (I am sorry that I missed you) he mentioned to you the proposals which have been made from Kenya for a special officer in Government House to deal with defence matters.

Since then the despatch has been considered here and my suggestion has been approved that I should endeavour to arrange a talk with you and Major-General Giffard before he goes on tour to West Africa next week.

The only time he can arrange is Tuesday afternoon and I should be very glad if you can conveniently come up then for a discussion at 4 o'clock. If it is in any way difficult to arrange that we must let this opportunity go and you and I can have a talk later on.

In

AIR CHIEF MARSHAL SIR ROBERT BROOKS POPHAM, G.C.V.O., K.C.B.,
C.M.G., D.S.O.

In the meantime I enclose a copy of Byrne's despatch.

dupl. cc

The intention is that after you have gone into the matter with us it should rest until you reach Kenya and are able to make your recommendations from first-hand knowledge.

Yours sincerely,

W. S. Murray

AIR MAIL

KENYA
No. 113

CONFIDENTIAL



GOVERNMENT HOUSE
NAIROBI
KENYA

RECEIVED
23 OCT 1936
O. O. REG.

14 October, 1936

Sir,

I have the honour to address you on the subject of the disposal in this Colony of correspondence in connection with major questions of Defence.

2. You will be aware that during my tenure of office there has been a considerable increase in the volume of correspondence of this nature, instances of which are the Norman-Newall Report, the development of the Kenya Royal Naval Volunteer Reserve and the inauguration of a system of Coast Defence for this Colony.

The considerable volume of work resulting from this correspondence, which at the time could only with difficulty have been dealt with by the Secretariat with the expedition which was necessary, has been undertaken by my Private Secretary, Major Wells, whose past experience renders him peculiarly suited to these duties. As, however, Major Wells will be leaving the Colony not long after my own departure, it has been necessary to consider the future disposal of this work, and I enclose some notes of a discussion recently held at Government House for that purpose.

5. I would suggest that these notes might be conveniently discussed with the new Governor before he leaves England, in which event it will be

appreciated

THE RIGHT HONOURABLE W. ORMSBY GORE, P.C., M.P.,
SECRETARY OF STATE FOR THE COLONIES,
DOWNING STREET,

LONDON, S.W. 1

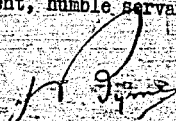
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appreciated if any decision reached can be communicated
to this Government as soon as possible.

I have the honour to be,

Sir,

Your most obedient, humble servant,



Brigadier-General,
GOVERNOR.

ORGANISATION OF GOVERNOR'S OFFICE.

SOME NOTES OF A DISCUSSION HELD AT GOVERNMENT HOUSE
ON THE 10TH OCTOBER, 1936.

Present: His Excellency.
The Hon. Colonial Secretary.
The Commander, Northern Brigade, K.A.R.
The Hon. Deputy Colonial Secretary.
The Secretary, Governors' Conference.
Mr. L.A. Weaving.
The Private Secretary.

I. The following premises were generally accepted:--

(a) That the Private Secretary had during recent years become, in fact, largely responsible to His Excellency for work of a "Secretariat" nature in-so far as the re-organisation and development of Defence Services were concerned and for general liaison duty between the Civil Administration and the fighting Services.

(b) That this work in connection with defence would continue to call for constant attention and review and it could not be assumed that its volume would in the future decrease.

(c) That the Colony could not contemplate allowing the study of defence to fall into the background which it had occupied from the end of the Great War to the beginning of 1931.

(d) That the present Private Secretary would retire at the expiration of Sir Joseph Byrne's term of office and that the date of his departure would probably approximate to that of the arrival in the Colony of the new Governor in (say) the spring of 1937.

(e) That the situation should be brought to the notice of the Secretary of State with a view to its being discussed

Handwritten notes:
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discussed with the Governor designate before his departure from England.

(f) That the efficient performance of these secretarial and liaison duties called for the services of an officer with some knowledge and experience of administration and liaison and with a mind not untrained in the understanding and application of the principles of Imperial Defence.

II. The following alternative arrangements appeared to be possible:-

- (a) To carry out these Secretarial and Liaison defence duties, a Private Secretary with the necessary qualifications should be appointed by the new Governor.
- (b) To transfer these duties to the Secretary of the Governors' Conference.
- (c) To transfer these duties to the Secretariat.
- (d) To appoint a permanent Secretary to the Governor.

III. These alternatives were discussed and the following views were expressed:-

- (a) As regards II (a) -
 - This arrangement had certain disadvantages
 - (1) the emoluments of the post of Private Secretary to His Excellency are not such as to attract an officer with the necessary qualifications unless he was possessed of private means, and was prepared to remain a bachelor. If he were a married man and lived "out" it made it difficult (with one junior personal staff alone living in Government House) for the social side of Government House to be smoothly administered.

Furthermore

Furthermore as the Private Secretary is not an officer of Government in the full sense, the Colonial Secretariat cannot feel themselves relieved of responsibility for this Defence work, and until a Private Secretary has demonstrated his ability to do the work and his willingness to co-operate with them by maintaining exceptionally close liaison, the Colonial Secretary and his officers will very naturally be uneasy, fearing that His Excellency and his Government may be committed to policy or expenditure before His Excellency's official advisers have been fully consulted.

(b) As regards II (b) -

While admitting that the defences of Kenya are largely bound up with those of other East African territories, the Secretary of the Governors' Conference would, if he undertook these duties, become too closely associated with one Government, his position of detachment would be undermined, and his usefulness reduced. Furthermore, the nature of his duties is such as to call him away frequently to other territories and during such absences there would be no one to deal with urgent matters unless an assistant were appointed.

(c) As regards II (c) -

Defence is a matter of such importance that the officer responsible for the work of co-ordination, etc. should have the right of direct access to the Governor. No one in the Secretariat can have this right except the Colonial Secretary (or, under the re-organisation proposed by Sir Alan Pim, one of the three Secretaries to Government). Experience has shown that in Kenya the Colonial Secretary is too fully occupied with the

ordinary

ordinary work of Government to give constant attention to the details of defence work and there is a real danger of the work getting put into the background, particularly when the Section Officer dealing with it is transferred. One officer should be able to give priority to this work at any time, and it has been proved that this is hardly possible in the Secretariat.

(d) As regards II (d) -

This was generally accepted as the best alternative. His Excellency further considered that the complexity of official work in Kenya had so far increased that it was very desirable that any Governor should have during the early part of his Governorship a Secretary with a knowledge and experience of the local Government machine and of local affairs. The Deputy Colonial Secretary (Mr. Pilling) further was of the opinion that if the Secretariat were reorganised on lines similar to those recommended by Sir Alan Pitt the Governor would require a Secretary capable of maintaining very close liaison between the three Secretaries of Government and between them and the Governor himself.

IV.

The Private Secretary suggested that the creation of the post of Secretary to the Governor should not entail any increased expenditure.

The present Staff at Government House includes:-

A Private Secretary	£450 and £150 allowance.
An Aide-de-Camp	<u>£400</u>
Total £1,000.	

He suggested that this Staff should in future be -

A Senior Aide-de-Camp and Private Secretary.	£400	} unmarried.
A Junior Aide-de-Camp, probably locally recruited.	£250	
	£650	
Giving a saving of	£350.	

He considered that the Secretary to the Governor would not be quite fully occupied with only Defence work and general secretarial and liaison work for the Governor, and he could take over from the Secretariat a number of duties, particularly those akin to his own: e.g., ceremonial, medals and military aviation and possibly certain others. This should enable the Secretariat to surrender one junior officer, saving not less than £600 a year. Total savings would therefore be approximately £950 a year which would be quite sufficient or more than cover the emoluments of the Secretary to the Governor.

The Secretary to the Governor would (like the officer surrendered by the Secretariat) require a house in addition to his salary.

The Private Secretary suggested that a Secretary to the Governor should be definitely an Officer of Government but not an officer with executive powers or in any sense an official adviser.