



University of Nairobi

SCHOOL OF COMPUTING AND INFORMATICS

**A BUSINESS INTELLIGENCE SYSTEM TO SUPPORT CRIME MANAGEMENT IN
LAW ENFORCEMENT AGENCIES: A CASE OF UGANDA POLICE FORCE**

BY

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P52/85886/2016

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**A RESEARCH PROJECT REPORT SUBMITTED IN PARTIAL FULFILLMENT FOR
THE REQUIREMENTS OF THE AWARD OF DEGREE OF MASTER OF SCIENCE IN
COMPUTATIONAL INTELLIGENCE, SCHOOL OF COMPUTING AND
INFORMATICS, UNIVERSITY OF NAIROBI**

NOVEMBER, 2017

DECLARATION

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This project report is my original work and has not been presented in any other institution for the purpose of an academic award.

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This project report has been submitted in partial fulfillment of the requirements for the Degree of Master of Science in Computational Intelligence of the University of Nairobi with my approval as the University Supervisor.

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DEDICATION

To KAAD - the sponsors of my masters, my family, my supervisor, my lecturers and colleagues, I wish to appreciate your valuable support and contribution you accorded me throughout the whole process, from the project initiation till completion.

Thank you and May God the almighty bless you all.

ACKNOWLEDGEMENT

I wish to thank God for having given me strength and guidance in this project. Special thanks to my supervisor Dr Opiyo and University of Nairobi staff especially those at school of computing and informatics for their great support and good relation throughout the time I was a student of this university. Contribution from friends and colleagues towards this project is highly appreciated. Lastly to Mr. Ariho Paulino for the inspiration and the spirit of hard work you planted in me.

Thank you all.

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PUBLICATIONS

Some ideas, Figures and Tables of this research have previously appeared in the following journals:

1. Emmanuel Ahishakiye, Elisha Opiyo Omulo, Danison Taremwa and Ivan Niyonzima (May, 2017). Crime prediction using Decision Tree (J48) classification algorithm. *In International Journal of Computer and Information Technology*. Url: www.ijcit.com
2. Emmanuel Ahishakiye, Elisha Opiyo Omulo, Danison Taremwa and Ruth Wario (April, 2017). Comparative Analysis of Open source Business Intelligence Tools for Crime Data Analytics. *In International Journal of latest research in Engineering and Technology (IJLRET)*. (ISSN: 2454-5031). Url: www.ijlret.com
3. Emmanuel Ahishakiye, Elisha Opiyo Omulo, Ruth Wario and Ivan Niyonzima (March, 2017). A Performance Analysis of Business Intelligence Techniques on Crime Prediction. *In International Journal of Computer and Information Technology (ISSN: 2279 – 0764)*. Volume 06– Issue 02, March 2017. Url: www.ijcit.com

ABSTRACT

Police data is continuing to grow at a high rate and it will be doubling every two years; police uses only 17% of its crime data in crime management today (Xerox, 2013). Nicole's study of 2012 concluded that Law Enforcement Agencies are data rich but information poor and Uganda Police Force (UPF) is not an exceptional. Jacob et al. (2015) revealed Uganda Police Crime Case Management System support police officers in the management of crime cases, storage and retrieval of complainants' and offenders' information as well as to follow up the case status and keep track of information concerning crime cases in the Uganda Police Force. Also (Oludele et al. 2015) revealed that A Real-Time Crime Records Management System for National Security Agencies is an efficient and effective data analysis tool for improving the operations of the law enforcement agencies. Anil et al. (2013) argued that Crime Automation and Reporting System would allow the reporting of crimes 24/7 by the victims and witnesses. Jimoh et al. (2014) argued that a scalable Online Crime Reporting System would help the police to timely get the information about criminals and their mode of operation and also allows crime reporting with anonymity. Developing a low cost Business Intelligence system for crime data analytics requires low cost development tools and this is where open source business intelligence tools come to a play. Therefore there was a need to identify an efficient and effective open source business intelligence tool for the implementation of a Business Intelligence System for crime data analytics. Five Open Source BI tools i.e. Apache Hadoop, Jaspersoft, Pentaho, SpagoBI and vanilla were considered. Apache Hadoop is recommended by this research for crime data analytics because it has capabilities which are not found to other open source tools. Also a BI system was developed using Hadoop ecosystem, the system allows structured, semi structured and unstructured data, audios and videos for crime data analytics. Also the system is fault tolerant, easy to use and is economically feasible and it will therefore act as a reference point by the law enforcement agencies during the implementation of BI and Crime analytics systems. Also four different classification algorithms that is; decision tree (J48), Naïve Bayes, Multilayer Perceptron and Support Vector Machine were compared to find the most effective algorithm for crime prediction. The study used classification models generated using Waikato Environment for Knowledge Analysis (WEKA). The study revealed that the average accuracy of J48, Naïve bayes, Multilayer Perceptron and Support Vector Machine (SMO) is approximately 100%, 89.7989%, 100% and 92.6724%, respectively for both training and test data. Also the execution time in seconds of J48, Naïve bayes, Multilayer Perceptron and SVO is 0.06, 0.14, 9.26 and 0.66 respectively using windows7 32 bit. Hence, Decision Tree (J48) out performed Naïve bayes, Multilayer Perceptron and Support Vector Machine (SMO) algorithms, and manifested higher performance though J48 had little execution time as compared to Multilayer Perceptron. The researcher recommends that this project would further be developed by incorporating real-time Business Intelligence. This implies that, Hadoop should be connected to the information systems and also social media to stream live content and update dashboards in near real-time.

CHAPTER ONE: INTRODUCTION

1.1 Background to the Study

In the developing world, the daily activities of humans' social, political and economic life makes it vital and easy to encounter the phenomenon of crime. Crime is an unnecessary evil in the society and for any economic, social and political activities to run smoothly, crime offences must be completely eliminated from the society and therefore knowledge of crime analysis is required. According to (Jack, 2016), 90% of the data that exists in the world today has been created over the last two years alone and crime data is not exceptional as it also comes in many formats (e.g., videos, images, audios, satellite data, and sensor data). Intelligently analyzed data can assist decision makers to make actionable data driven decisions and therefore it is a valuable resource in the era of big data. It can lead to new insights and, in commercial settings, to competitive advantages.

Law enforcement has always relied on intelligence information enhanced by analysis to combat all crime and identify threats; however, the information is often narrowly focused and inconsistently updated or shared. The rise of digital technologies has made possible more powerful methods for collecting, analyzing and sharing information and has fostered the development of Intelligence-Led Policing. Global business data is becoming an essential component for Law Enforcement and Intelligence Agencies which increasingly rely on Intelligence-Led Policing (ILP) strategies. Commercial business data can help law enforcement uncover money laundering schemes, financial fraud, illegal business fronts, and a variety of other criminal activities. Global business data assists law enforcement in proactively assessing and monitoring threats and exposing businesses and executives that are involved in nefarious activity (Dun and Bradstreet, 2012). According to (OSAC Report, 2017), crimes in Uganda can occur anywhere at any time. The report shows that there was an increase of crime activity in the central region of Kampala and the northern region specifically Gulu and Iira. These included both serious and moderate crimes and there was moderate cybercrime.

The proliferation of modern and complex information communication technology (ICT) including the borderless connectivity of the World Wide Web (www) have significantly altered the way nation states deals with their security, political, economic and social issues. While the western and developed countries have taken advantage of developments in the ICT to improve on their legal and institutional arrangements in crime detection and prevention, Africa have grossly lagged behind and have not leveraged on these 21st century tool in addressing its myriad of security and other challenges (International Report 2010). Understandably, this climate of insecurity and criminality is now a feature of our modern world, for two main reasons, first, because of the lowering of economic and political barriers and secondly because of the advancement in communications and commerce. Insecurity and criminality generally, is the darker side of our contemporary world as science and ICT have provided the convenience and anonymity with which crimes may be committed (Etheridge, 2010).

According to (Adeola et al. 2014), crime prevention promotes community safety and contributes to the sustainable development of countries. Well planned crime prevention improves the quality of life of all citizens and it has long-term benefits associated with reduced costs in connection to the formal criminal justice system, as well as other social costs that result from crime like the facilitation of law enforcement agencies. Crime prevention practices offers opportunities for a humane and more cost-effective approach to the problems of crime and the key benefit of applying business intelligence in crime Prevention and management is that often there are multiple complex factors which influence crimes to be committed and Business intelligence tools enables us to analyze those complex factors forexample historical crime data sets and identifying the combination of factors which are most closely correlated with the past crimes and build a business intelligence model which can assist crime analysts and law enforcement decision makers to make data driven actionable decisions which would in turn lead to crime reduction.

Insecurity and criminality generally, is the darker side of our contemporary world as science and Information Communications Technology (ICT) have provided the convenience and anonymity with which crimes may be committed (Etheridge, 2010). The birth and growth of crime in a community is based on many characteristics related to the community and society. These characteristics are - different races in a society , different income groups, different age groups, family structure (single, divorced, married, number of kids), level of education, the locality where people live, number of police officers allocated to a locality, number of employed and unemployed people and etc (Iqbal et al. 2013). In modern businesses, increasing standards, automation, and technologies have led to vast amounts of data becoming available. Data warehouse technologies have set up repositories to store this data. Improved Extract, transform, load (ETL) and even recently Enterprise Application Integration tools have increased the speedy collecting of data. OLAP reporting technologies have allowed faster generation of new reports which analyze the data. Business intelligence has now become the art of sifting through large amounts of data, extracting pertinent information, and turning that information into knowledge upon which actions can be taken (Ranjan, 2009). The benefits of having a Business Intelligence system cannot be overemphasized; Law enforcement agencies being one of the organizations also require such systems. Today more and more organizations are turning towards Business Intelligence for making better business decisions.

The data for business intelligence system can be obtained from past records which constitute historical data or data directly obtained from the systems on real time basis. During the invent of business intelligence system, the main users used to be IT professionals who used very complex queries to manipulate data from the source to generate final meaningful reports. However, due to advancement the business intelligence front, better, faster, user friendly and easier to use applications have been developed and increasingly the users of this technologies have become business executives and finance practitioners.

According to (Daniel, 2014), 63% of the prospective buyers of BI software are business professionals as opposed to a mere 37% IT professionals (Ipomai, 2016).

1.2 Problem Statement

An issue of concern in Law Enforcement Agencies across the world is crime management and public security. Police data is continuing to grow at a high rate and it will be doubling every two years; police uses only 17% of its crime data in crime management today (Xerox, 2013). Nicole's study of 2012 concluded that Law Enforcement Agencies are data rich but information poor and Uganda Police Force (UPF) is not an exceptional. UPF is facing problems in regards to access to valuable, correct, timely, and actionable information for effective crime management. UPF Crime Case management system supports police officers in the management of crime cases, storage and retrieval of complainants' and offenders' information as well as to follow up the case status and keep track of information concerning crime cases in the Uganda Police Force (Jacob et al. 2015). Data stored and generated from the crime case management system is basically structured data but police has access to other kinds of data which are unstructured in nature forexample from emails, social media, and intelligence reports and therefore consolidating this data to one system is a problem. UPF needs to optimize resources, foresee new opportunities and seize them; report accurate information and in best way possible to government, sponsors and the public and also to answer critical questions like what time and location is crime likely to happen amongst others. To successfully address this problem, there should be effective quick responses requiring access to timely, accurate and actionable data and this call for police Business Intelligence System. Law enforcement agencies especially Police need to be given better access to data that will drive actionable data driven intelligence decisions and concentrate on investigating crimes on the front line rather than dealing with time-consuming administrative tasks behind the scenes like generating reports and crime patterns. Crime data analytics has the potential to enable the police to achieve a truly preventative approach towards crime prevention and management but has not been exploited by law enforcement agencies in Uganda. Also a well developed state-of-the-art business intelligence and data analytics system can enable law enforcement agencies to stay focused on the mission and make more informed decisions fed by complete, accurate and up-to-date data possible but such systems are lacking in law enforcement agencies especially with Uganda Police Force.

1.3 Objectives of the study

1.3.1 General Objective of the study

The main aim of conducting this project was to develop a Business Intelligence system for Law Enforcement Agencies in Uganda using open source tools taking a case of Uganda Police Force.

1.3.2 Specific Objectives of the study

- i. To investigate appropriate open source tools for the implementation of Business Intelligence systems.
- ii. To investigate the appropriate BI algorithms for crime prediction.
- iii. To design the relevant BI system components to support in crime management in law enforcement agencies.
- iv. To develop the BI system to support in crime management in law enforcement agencies.
- v. To perform analytics pertaining crime data in law enforcement agencies in Uganda.

1.4 The Significance of the study

Through the process of business intelligence, Law Enforcement Agencies can leverage or understand the hidden information in its data, uncovering associations, patterns, and trends that can lead to improving security and reduce crimes. In the execution of this project, the following was beneficial both to the developers and scholars in the BI community: The study revealed the current tools and approaches towards implementing Business Intelligence systems, the study will act as a reference point for the implementation of Business Intelligence projects and it also added to the knowledge base, the different techniques and methods of developing optimal Business Intelligence Systems for Law Enforcement Agencies. The study also opened new insights of research areas that can improve BI implementation in organizations.

1.5 Scope of the study

This project was intended to develop a Business Intelligence system based on the typical business processes of the Uganda Police Force. The main idea of the project was crime management using business intelligence system. The information generated after implementing business intelligence can be helpful for both the police, policy makers, neighborhood watch as well as the general public.

1.6 Definition of Key Terms

Some terms had been used to clearly bring out the topic of this research and were elaborated as follows:

- **Business intelligence:** Business intelligence, or BI, is an umbrella term that refers to a variety of software applications used to analyze an organization's raw data. BI as a discipline is made up of several related activities, including data mining, online analytical processing, querying and reporting.
- **Business intelligence systems:** These are systems that process, store and provide useful information to users who need it and when they need it.

- **Business intelligence tool:** This is defined as a type of application software designed to retrieve, analyze, transform and report data for business intelligence. The tool can be used for querying and reporting, online analytical processing (OLAP), data mining, or dash-boarding, among others.
- **Crime:** This refers to a behavior disorder that is an integrated result of social, economical and environmental factors. Crimes are a social nuisance and cost our society dearly in several ways.
- **Law:** This refers to a system of rules that are enforced through social institutions to govern behavior. Laws can be made by a collective legislature or by a single legislator, resulting in statutes, by the executive through decrees and regulations, or by judges through binding precedent, normally in common law jurisdictions.
- **Law Enforcement:** This refers to any system by which some members of society act in an organized manner to enforce the law by discovering, deterring, rehabilitating, or punishing people who violate the rules and norms governing that society.
- **Law Enforcement Agencies (LEA):** This refers to any agency which enforces the law. This may be a special, local, or state police, federal agencies such as the Federal Bureau of Investigation (FBI) or the Drug Enforcement Administration (DEA).
- **Performance:** This refers to an action or process of carrying out or accomplishing an action, task, or function.

CHAPTER TWO: LITERATURE REVIEW

2.1 Introduction

This section surveyed the past studies on BI in general, Hadoop BI methodologies/implementation frameworks, open source BI tools, advanced data mining techniques that are used in crime prediction and the BI implementation approach (conceptual framework) proposed in this project.

2.2 Introduction to Business Intelligence (BI)

Business Intelligence is defined as a set of tools and techniques for the acquisition and transformation of raw data into meaningful and useful information for data driven decision making (Turner, 2016). Turban et al. (2011) noted that Business Intelligence rose from Decision Support Systems. Also (Turban et al. 2011) further noted that the term Business Intelligence has its roots in (MIS) Management Information Systems of the 1970s and (EIS) Executive Information Systems of the 1980s. Also (Negash, 2004) stated that by 2005 Business Intelligence systems had analytical support functions and artificial intelligence by 2005. Business intelligence systems are capable of handling large amounts of data in all formats (structured, semi structured and unstructured) forexample video, audio, image, satellite data, sensor data and BI systems helps to create new strategic business opportunities and actionable decision making. The goal of BI is to allow for the easy interpretation of these large volumes of data. Also (Rud and Olivia, 2009) stated that Analytics and Business Intelligence helps to identify new opportunities from the data and their successful implementation can provide decision makers with long term stability and competitive advantage.

According to (Negash, 2004), research about Business Intelligence Systems is limited although they have been widely used in businesses. Also (Olszak and Ziemba, 2007) stated that Business Intelligence Systems support decision making at all levels of the organization's management and therefore it's very important to understand their value. Due to significant changes in information technology, existing information systems have not met decision maker's expectations such as monitoring competition and making decisions under time pressure (Olszak and Ziemba, 2007). Also (Power, 2001) stated that in order for organizations to quickly react quickly to changes that take place on the market, they should make use of over increasing data and therefore need systems that can handle and make use of such data. Understanding business intelligence systems in an organization is very important because it makes it easy for data analysts to transform data into information, then into knowledge and finally knowledge helps organizations decision makers to make data driven decisions.

The figure 1 below shows how Business Intelligence Systems evolved from the already existing convolutional information systems. BI systems have a central data repository called Data warehouse which stores data from all the departments in the organization and also from external sources and it's on

this data where variety of operations are done like drill up, drill down, Data mining, online analytical processing (OLAP), standard and adhoc queries, multivariate and multidimensional data analysis. All these operations help decision makers at different levels to make quick data driven decisions.

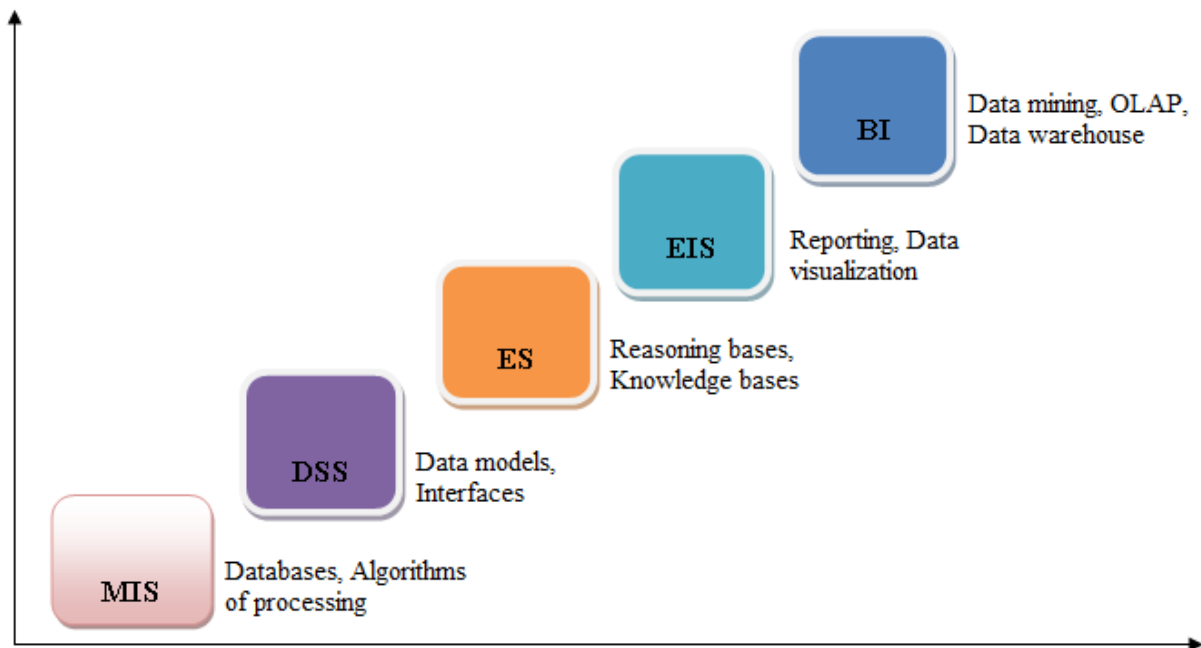


Figure 1: Development of Business Intelligence Systems. Source: (Olszak & Ziemba, 2007)

2.3 Reasons for Business Intelligence

In this era of Big Data, Business Intelligence Systems are very important because they help decision makers make data driven decisions under time pressure and monitor competition (Ranjan, 2004). By utilizing past data, accurate forecasts about future trends or economic conditions is easy and possible using Business Intelligence Systems. Improvement of timeliness and quality of information is the ultimate goal of BI systems. Vitt et al. (2002) noted that BI Systems enables organizations to make faster better decisions, generate information from large volumes of raw data and they also provide an effective approach to management. Business Intelligence tools and techniques also help organizations in making better and faster decisions (Pirttimaki and Hannula, 2003).

2.4 Business Intelligence Cycle

The first phase of Business Intelligence process is planning; in this phase decision makers' needs are clearly identified. This phase allows decision makers to iron out their business needs from their related problems, questions and prevailing working conditions. This is followed by data collection which is the second phase in BI cycle, Data is gathered from the organization's internal sources or external or both sources, which can be primary or secondary (Pirttimaki, 2007). The collected data is entered in data warehouse (Watson and Wixom, 2007). The third phase is Analysis and production phase where data is analyzed carefully by employing analytic methods and tools. The result of this phase is actionable

information which enables strategic decisions to be taken. Another phase is the Dissemination phase which enables the knowledge and intelligence that was generated from the Analysis and production phase to be made available using reports, newsletter, internal databases or intranet (Pirttimaki, 2007), which is understandable for actionable decisions by decision makers (Thomas, 2001). This cycle continues again as the need arises. There are four major groups of human resource that are required at each stage of Business Intelligence cycle that are critical for the process, these are; library-acquire, organize and store information; collectors-gather intelligence for analyst; analyst-perform analysis; and users-make use of discovered knowledge and intelligence (Herring, 1996). The figure 2 shows the BI cycle.

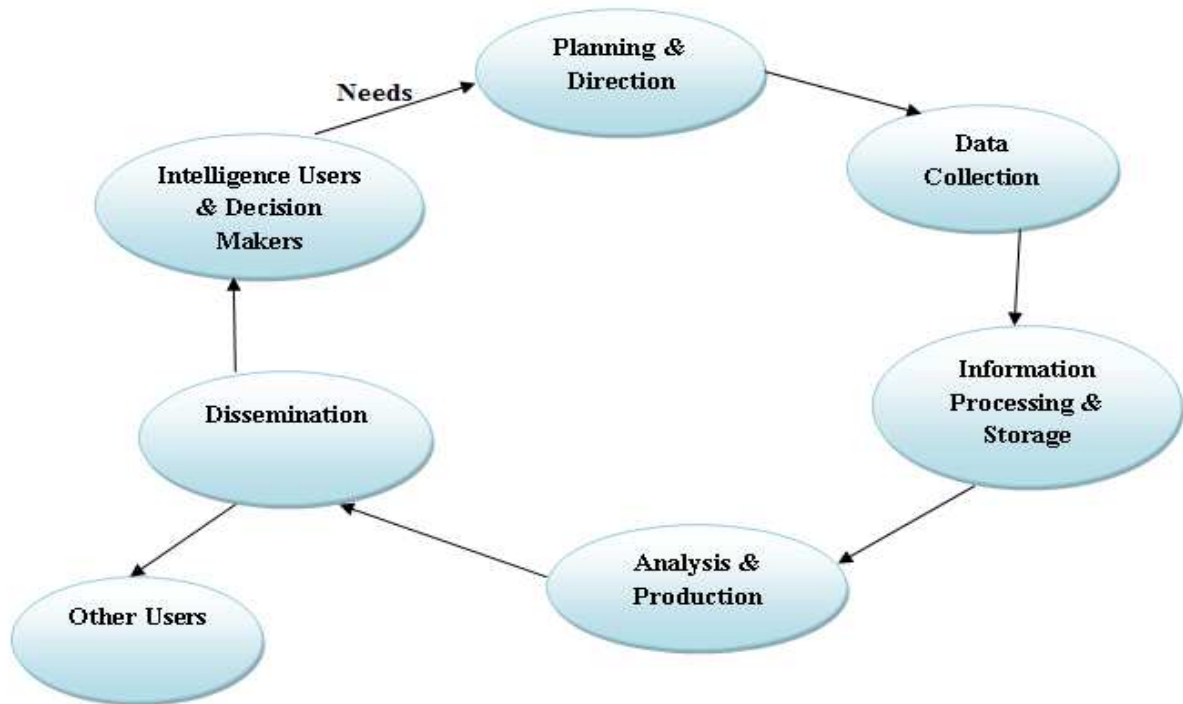


Figure 2: The Business Intelligence Cycle. SOURCE: Thomas (2001)

2.5 Business Intelligence Tools

Golfareli's research of 2009 suggests that closed and commercial tools were dominating the BI market with only limited adoption of open source tools. However there has been an increasing use of open source tools to develop Business Intelligence Systems and also (Wise, 2012) noted that open source Business Intelligence tools have more benefits over traditional commercial software ranging from offering lower initial costs to more flexible support and integration options.

2.6.1 Selected Open source business intelligence tools

2.6.1.1 Apache Hadoop

According to (Apache Hadoop, 2017), Apache Hadoop is scalable, reliable and distributed computing software. It has a library framework that allows distributed processing of large data sets across clusters of computers using simple programming models. Apache Hadoop was designed to scale up from single servers to thousands of machines each providing local storage and computation. The software framework

was designed to detect and handle failures at the application layer thereby if an individual cluster machine or server fails, the system continues to work and the data on the failed cluster is not lost since Hadoop replicates the data and distributes it to three different clusters on the distributed system.

2.6.1.3 JasperReport

According to (Jaspersoft, 2017), Jaspersoft has both open source and commercial versions. It is the most popular and widely used open source BI tool. Their feature which includes ETL, OLAP and server components makes it easier to integrate Jaspersoft with the already existing IT systems of organizations. Jaspersoft runs on Windows, Linux, and Mac; it's also supported by wiki, excellent documentation and additional resources.

2.6.1.4 Pentaho

According to (Pentaho, 2017), Pentaho is an open source BI tool with several features ranging from reporting to data mining and it also contains the Pentaho BI Server. Pentaho has support from many community resources such as documentation, wiki, and others. It also runs on (JEE) Java Enterprise Edition and it can be used on Windows, Linux, and Mac.

2.6.1.5 SpagoBI

According to (SpagoBI, 2017), SpagoBI has the capability to integrate with other tools like KeyRock identity manager, Orion Context Broker, and CKAN. SpagoBI also has features which include reporting, charts, cockpits, data-mining, ETL.

2.6.1.10 Summary of open source BI systems

The researcher after analyzing variety of open source Business Intelligence and reporting tools, he noted that majority of the open source BI tools have rich features which can be customized for enterprise use. The researcher further noted that BI systems developers should also make a thorough comparison of the open source tools so that they can make a best choice of the tool that best suits their needs.

2.7 Big Data and Hadoop

Devakunchari's 2014 study (as cited in Rohan et al. 2015) suggests the widespread usage of the Hadoop MapReduce framework by businesses and others needing mediums to precisely organize sets of data. Hadoop MapReduce is a software framework which allows users to easily script applications which process massive datasets in parallel. It utilizes two main functions: map and reduce. The map functions apply functions to datasets, consequently producing further lists containing its output results. Reduce accepts big data and outputs a single value. Functions used conjoined with the reduce function must have the ability to combine two pieces of data into one, then insert another piece of data, combining, and

repeating until there is only one value. To optimize the Hadoop experience, technologies such as Apache Mahout, Pig, Hive, and Sqoop have been developed in recent decades. These tools are targeted for specific purposes and may work conjoined with one another to ease the workings of Hadoop. These technologies have the ability to aid distributed data processing, commonly needed in the techsavvy world (Rohan et al. 2015).

Krishnan (2015) contends to the primary purposes of establishing distributed data processing. This purpose is to copy the database management system in a master slave configuration and process the data across the multiple instances. As Hadoop is a platform for storing big data, it does not allow the transfer of other smaller and unstructured data that could play vital role in the process of analyzing the information for necessary purposes (Yang et al. 2015). Consequently, in order to transfer the data between the Hadoop system and RDBMS, Sqoop has been developed as a junction which, stated by Krishnan, was one of the primary design goals of Sqoop when it was first introduced (Krishnan, 2015). While Sqoop is a significant tool regarding the management of Big Data, many other tools have been developed which are necessary for the smooth functionality of Hadoop (Rohan et al.2015).

a. Mahout

Mahout is a component of apache Hadoop that is used for machine learning functions. It carries out three machine learning techniques which include recommendations, classification, and clustering. Using recommendation, the user utilizes the already stored past information and the public information to determine the likelihood of a user liking something. Using classification, the known data is used to determine which category that new data will belong. It uses the already existing groups to sort the new data into the existing categories. Also mahout is used to implement clustering technique that sorts data into groups that didn't previously exist. This technique is very important especially when no category of data existed before where the new data can belong (Rohan et al.2015).

b. Pig

Initially Pig was developed to analyze large datasets in timely and efficient manner. This component includes Pig Latin which is a programming language that runs data through transformations, loads the data from HDFS and stores or dumps the data. Using this component, big datum can be analyzed that efficiently utilizes high level languages than writing MapReduce functions (Rohan et al.2015).

c. Hive

Hive is a component of apache Hadoop that has the ability of distributed storage. It uses HiveQL which allows the user to query large datasets. It provides different types of storage and reduced semantic check time. Other components of Hive include metadata storage, indexing and compression of data stored in

Hadoop. It also utilizes MapReduce programs to use custom mappers and reducers which helps to easily direct the software without HiveQL (Rohan et al. 2015).

d. Spark

This is a component of apache Hadoop that allows users to perform analytics on large datasets on clustered computers. It can process data from different sources including HDFS, SQL and Hive. It has its own memory storage that enables it to enhance performance as long as the data being analyzed can fit in that memory otherwise it uses computer's storage. It has a fault tolerance system RDD (Resilient Distributed Datasets), is much more efficient than MapReduce method of copying every single bit of information because it only restores the part that was lost, freeing up a significant amount of memory and therefore it provides more efficient and faster framework than MapReduce (Rohan et al. 2015).

2.8 Comparison of BI systems and conventional systems

According to (Laudon and Laudon, 2000), information systems depending on which level of the organization they serve; the first level of the organization is operational level which is comprised of mainly OLTP (online transactional processing systems) supports the activities that are performed at this level like material flow, payroll processing and processing of orders in an organization. Knowledge work systems are used at the knowledge level which ensures the knowledge is created and integrated into the organization. The MIS (Management information systems) supports the managers with reports, performance management and historical records. Also DSS (Decision support systems) supports managers to make decisions very fast. The ESS (executive support systems) is used at the strategic level to support senior managers to make long term decisions. According to (Datta and Thomas, 1999; Power, 2002; Ponniah, 2001), information systems takes two forms which are OLAP (online analytical processing) and OLTP (online transactional processing) systems. According to (Turban et al. 2007) online transactional processing systems focuses on repetitive and routine activities by processing large number of transactions while online analytical processing systems provide managers and executives with decision support. According to (Gray, 2003; Olszak and Ziemba, 2006), Business Intelligence Systems provides multivariate analysis, multidimensional data presentation and they have central repository of data called Data Warehouse. Also according to (Olszak and Ziemba, 2003), Business Intelligence Systems supports decision making at all the levels of the organization and various stake holders.

2.9 Crime Management in Uganda

According to the 2015 report from Uganda bureau of statistics (UBOS), crimes in Uganda have been increasing every year. From the same report, it shows that crimes in Uganda increases every each year and the year 2017 registered a tremendous increase in number of crimes including women killings, robbery and others. The Figure 3 below shows the crimes that were reported, investigated and prosecuted.

There was a gradual increase in number of crimes from 2011 to 2014 but the same trend continued up to 2017.

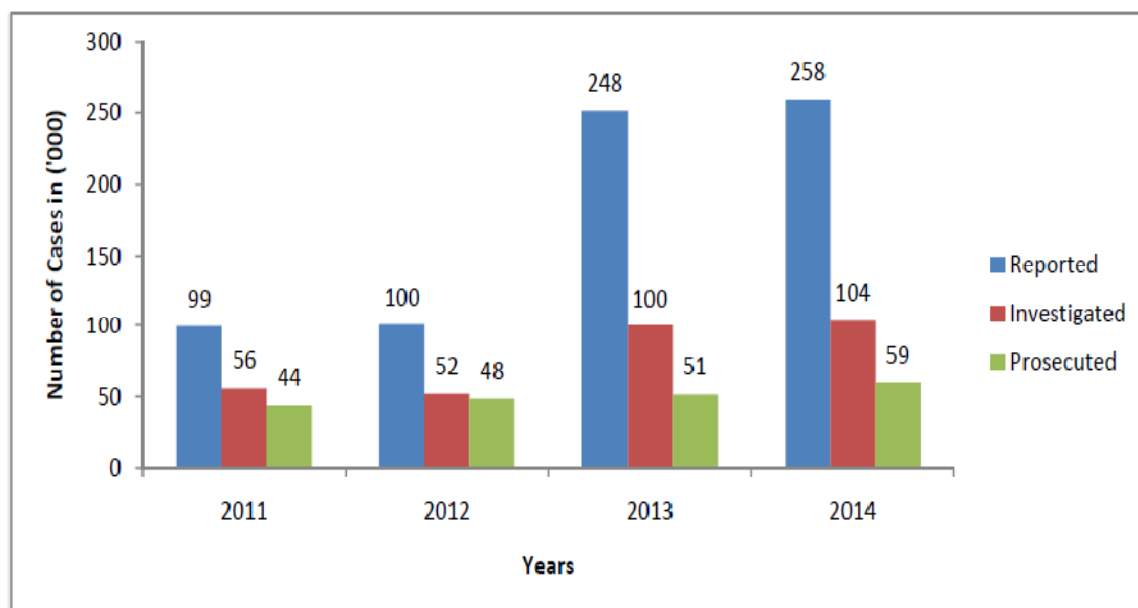


Figure 3: Crime category ('000s): source: UBOS report 2015

2.9.1 Investigated Crimes in Uganda

Crimes committed in Uganda are categorized by Uganda Police as serious and non serious. According to that category, serious crimes include defilement, burglary, child trafficking, rape, aggravated robbery and homicides. In Uganda, crimes have been increase from 2011 up to date according to the 2015 report from Uganda bureau of statistics (UBOS) but the same report shows that Uganda Police Force has tried to make investigations and curbing the crimes as shown by the table 1 below.

Table 1: Investigated Crimes from 2011 to 2014

Type of Serious Crimes	2011	2012	2013	2014
Defilement	3,957	3,935	9,598	12,077
Burglary	2,092	1,842	3,846	3,668
Homicides	1,049	759	2,326	2,421
Aggravated Robbery	646	559	1,005	985
Rape	259	257	1,042	1,099
Child stealing	78	55	164	147
Child Trafficking	24	9	67	78
Total	8,105	7,416	18,048	20,475

The UBOS 2015 report further recommended that knowing Crime statistics is useful for the law enforcement agencies and particularly police in effective implementation of excellent strategies of

fighting crimes. The researcher therefore suggests that implementation of a business intelligence system to support crime management would be the best option since the system has features like dashboard which provides insights and actionable information about the situation at hand, data analysis and data visualization like plots, charts and graphs.

2.9.2 Performance of Uganda Police Force in crime management

According to Ugandan news paper report (daily monitor, Sunday march 19 2017), Uganda Police Force (UPF) failed to investigate in four years over 4000 murder cases only. The news paper further reported that only 2 percent of murder cases were fully investigated and disposed of in the last five years. The researcher also found out that it was not only murder cases which were not fully investigated to the maximum but also other serious crimes. The researcher found out that the low performance on investigations, disposing of and preventing crimes was attributed to several factors which include low technology, lack of expertise and understaffing. The researcher therefore believes that a business intelligence system to support crime management is among the required resources by the police to curb the ever increasing crime in the country because it will assist the police to make proactive decisions very fast and provide the necessary reports to the management and sponsors on time.

2.10 Fighting crime with big data analytics

According to (Sergio, 2015), big data analytics can help law enforcement agencies especially police to keep their communities safe by proactively fighting the crimes before they happen. By analyzing data from police reports, live camera feeds and other sources can help the police to anticipate, predict and prevent crimes. Crime data analytics can help police to identify crime patterns and proactively prevent crimes from happening; this also helps to effectively respond to crimes once they occur. In this era of big data, police has overwhelmingly amount of information from past police reports to security cameras to social media to bystander's cell phones; Once police applies analytics to this crime data, it gets sense out of the data which can help them to make fast timely decisions and thereby proactively preventing crimes from happening or effectively respond to the crimes that had already occurred (Sergio, 2015).

2.11 BI Predictive Classification Models

Predictive modeling uses the data sets that one has collected so as to derive a mathematical model which will be used to predict outcomes of crime detection. The main goal of a predictive model is that it should be very accurate in its results as they are used in decision making for potential users. Predictive models can be built using different approaches which (Frank, 2011) defines some of them as stated below.

Table 2: Description of Selected BI Classification Algorithms

Algorithm	Description
J48	This is a BI Predictive Model generates decision tree using C4.5 algorithm which an extension of ID3 algorithm and is used for classification.
Multilayered Perceptron	Frank (1961) defined a Multilayer Perceptron (MLP) as a feed forward artificial neural network model that uses back propagation which is a supervised learning technique and it consists of large number of neurons joined together in a pattern of connections. Cybenko (1989) noted that multilayer Perceptron is considered a deep neural network because it consists of three or more layers of nonlinearly-activating nodes.
Naïve Bayes	Rennie et al. (2003) defined Naïve Bayes as a supervised probabilistic classifier that uses statistical method for classification and it uses Bayes' theorem with strong independence assumptions between the features. Also (Rennie et al. 2003) further noted that the algorithm is competitive than advanced methods when appropriate preprocessing is done.
Support vector machines	This BI predictive algorithm is also called Support Vector Networks. SVM analyzes data by using supervised learning models for regression and classification analysis. Given a set of training examples, each marked as belonging to one or the other of two categories, an SVM training algorithm builds a model that assigns new examples to one category or the other, making it a non-probabilistic binary linear classifier.

2.11.1 Performance analysis of classification algorithms on crime prediction

Iqbal et al. (2013) did a comparative analysis of decision tree and Naïve Bayes algorithms on crime data and found out that the accuracy of decision tree and Naïve Bayes algorithms was 83.9519% and 70.8124% respectively and concluded that decision tree performs better than Naïve Bayes in crime predictions. Ahishakiye et al. (2017) also did a performance analysis of BI techniques on crime prediction using four classification algorithms in their study i.e. decision tree (J48), Naïve Bayes, Multilayer Perceptron and support vector machine and found that the accuracy was 100%, 89.9425%, 100% and 93.6782% respectively with execution time of 0.06sec, 0.14sec, 9.26sec and 0.66sec respectively and

hence they concluded that decision tree out performed Naïve Bayes, Multilayer Perceptron and support vector machine both in accuracy and little time of execution.

2.12 Review of Existing Crime Management Systems

Jacob et al. (2015) revealed Uganda Police Crime Case Management System support police officers in the management of crime cases, storage and retrieval of complainants' and offenders' information as well as to follow up the case status and keep track of information concerning crime cases in the Uganda Police Force. The system captures police constable, detective, OC CIID and administrator's details, stores captured complaints/data and enables users to manipulate it, Enables users to search for crime cases by use of station dairy number (unique identification numbers allocated to cases). Entered data is validated and constables are able to categorize crime cases as they are reported in and allow cross referencing of cases and criminal records (Jacob et al. 2015). Also (Oludele et al. 2015) stated that A Real-Time Crime Records Management System for National Security Agencies is an efficient and effective data analysis tool for improving the operations of the law enforcement agencies. Anil et al. (2013) argued that Crime Automation and Reporting System would allow the reporting of crimes 24/7 by the victims and witnesses. Due to improved technology in 21st century, integrating mobiles with the police systems would allow easy reporting of crimes, and enables easy accessibility of crime information to police during its investigations (Aanchal et al. 2015). Jimoh et al. (2014) argued that a scalable Online Crime Reporting System would help the police to timely get the information about criminals and their mode of operation and also allows crime reporting with anonymity.

2.13 Gaps to be filled

Despite the fact that Business Intelligence Systems have a vital role in crime management, such systems have not been utilized in Law Enforcement Agencies especially the Uganda Police. Most of the information systems used in law enforcements agencies are just a collection of crime data with CRUD (create, read, update and delete) operations. Existing crime management systems are used to collect and manage crime data but the data in those systems have not been utilized. There is a need for data in these systems to be used in operations like data mining, crime predictions, online analysis (OLAP), and generation of visualizations (graphs, charts and maps) and these can be achieved by developing a Business Intelligence System. This study presents a BI project to generate predictive model for crime prediction and crime data management and construct a BI prototype for predicting the likelihood of crime happening. BI improves decisions by supplying timely, accurate, valuable, and actionable insights. BI solutions are the answer to achieving comprehensive analytics and enabling decision makers to make data driven decisions.

2.14 Conceptual Design

The researcher critically analyzed the already existing information systems to support crime management in Law Enforcement Agencies, after the analysis he identified the need to have a Business Intelligence System at Uganda Police. Developing a prototype for the system was pioneered by identifying the Business Intelligence Maturity level of the already existing system at UPF and followed clear guidelines as suggested by researchers (Chamoni and Gluchowski, 2004) (Williams, 2004b). Then the researcher designed a model that would extract crime data from the already existing system, data from police archives and from external sources using ETL (Extract, Transform and Load). The extracted data is subjected to removing outliers, filling the missing data, Smoothing the data and resolving the inconsistency and then stored at the central data repository called the Data Warehouse. Different operations can then be performed on the data in the central repository including generation of reports using standard and adhoc queries, OLAP operations, Data Mining, multidimensional visualizations and analysis as illustrated in the figure 4 below.

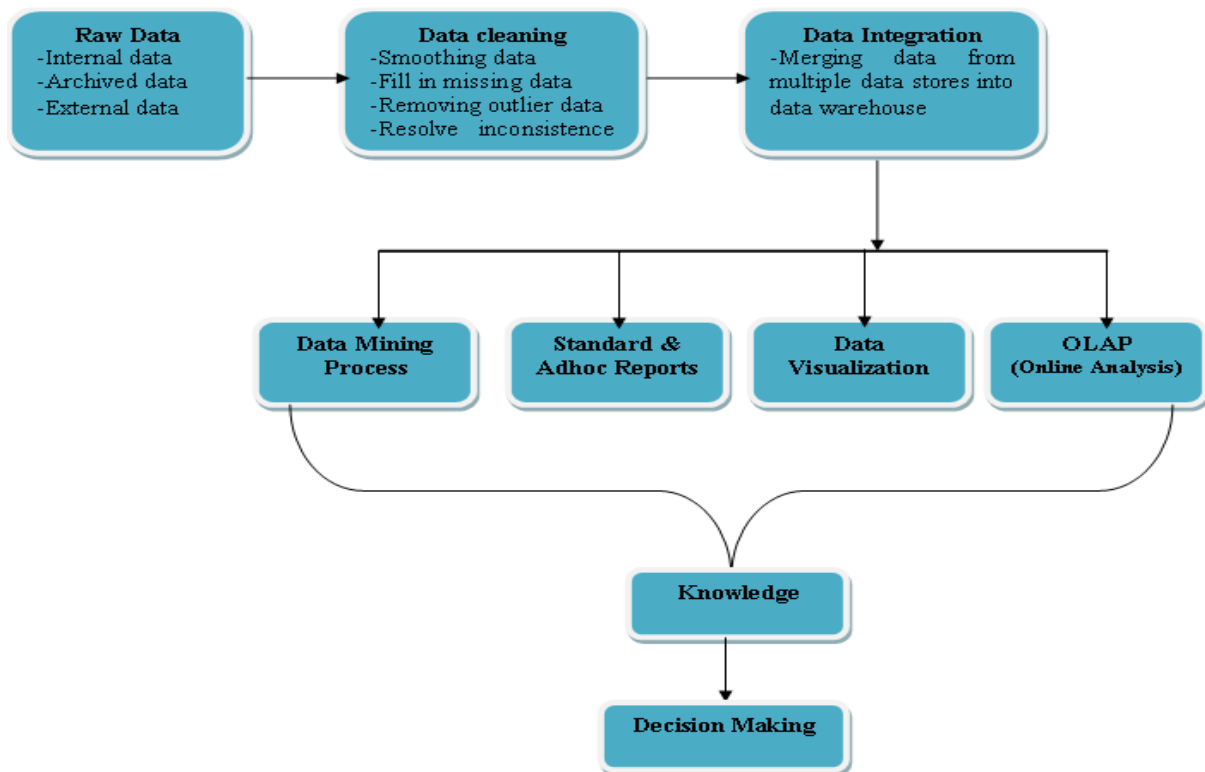


Figure 4: The conceptual design of a proposed system

CHAPTER THREE: METHODOLOGY

3.1 Overview

This describes the step by step methods that the researcher used in the execution of this project. It includes the how the researcher did the analysis, design, implementation and testing of the BI prototype.

3.2 Research Design

The description of research design, selected programming language and other resources that were used in the implementation of this project is explained here. This contains a summary of the complete research process that was used in this study. The researcher used extreme programming (XP), and all its processes were followed as shown in figure 6. It started with requirements analysis which includes feasibility study (this involved interviews and observation), then followed by software design. The BI system was developed using Hadoop ecosystem and after development phase, crime data analytics was performed to find the effectiveness of the system.

3.3 Software construction

Extreme Programming (XP) was selected for the prototype's implementation. The methodology improves the quality and responsiveness of the software by rapidly changing the requirements of the customer. The researcher used all the phases of XP shown in the figure 6 below as explained after the diagram.

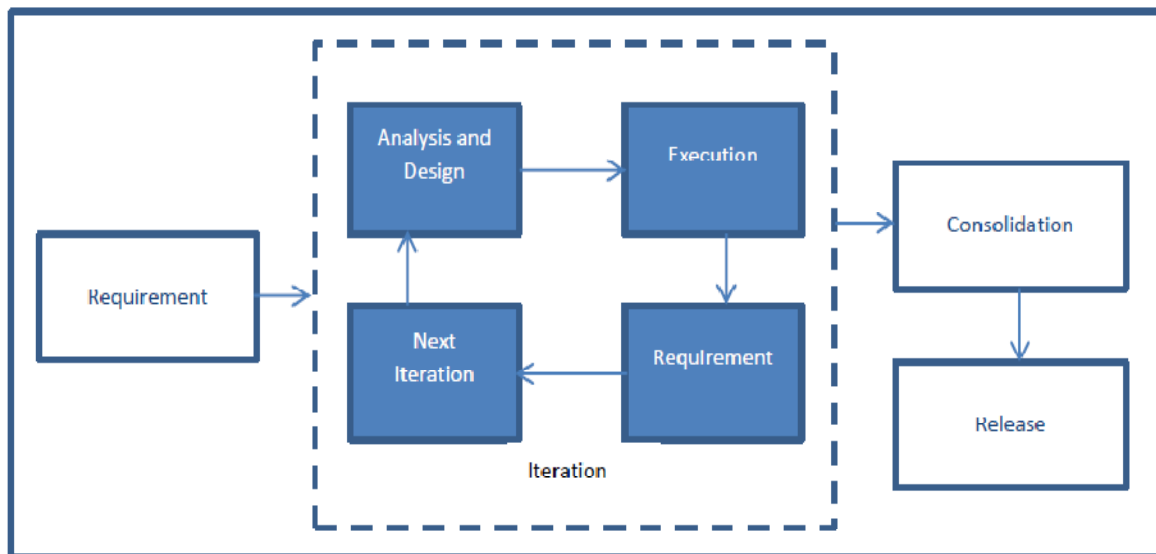


Figure 5: Extreme Programming Implementation Process

3.3.1 Requirements Analysis

The researcher physically visited Uganda police force (UPF) ICT head office to find out the system requirements to assist in developing an effective BI system that can improve law enforcement agencies' performance on effective crime management. The researcher used interviews and observation at the UPF ICT facility headquarters to identify the requirements and the necessary features to include in the prototype.

3.3.2 The study population

This research involved 40 respondents from the Uganda Police Force (UPF). They included the ICT police staff officers and the police management. The chosen respondents were selected because some were the management of the police facility and the rest were the ICT officers whom the researcher thought that they were relevant to this research study.

3.3.3 The developed system design

The researcher designed the proposed system to exploit the weaknesses of the current system in use. The design also considered extracting and loading data from the existing system and from external sources like social media, intelligence reports to the BI data warehouse where different processes and operations were performed on the data like generation of dashboards, online data analysis (data visualization), generation of standard and adhoc reports and also data mining operations. The design of the developed prototype is shown by figure 8 in chapter four.

3.3.4 System Implementation

Once the data warehouse was modeled, implementation proceeded. This mainly, consisted of setting up of host machine (single-node cluster), Hadoop installation and configuration, setting up of programming environment, data warehouse development and dashboard creation.

3.3.4.1 Setting up of the Host Machine

The initial step of the implementation is to set up the host machine. The project used Microsoft Windows 7 64 bit operating system on a core i7 processor with 8GB of RAM. The machine BIOS setup was configured to activate virtualization technology. This followed with an installation of virtual machine (VM) called Oracle's Virtual Box on top of Windows 7 operating system. It is this Virtual Box where the Hadoop cluster was to be configured.

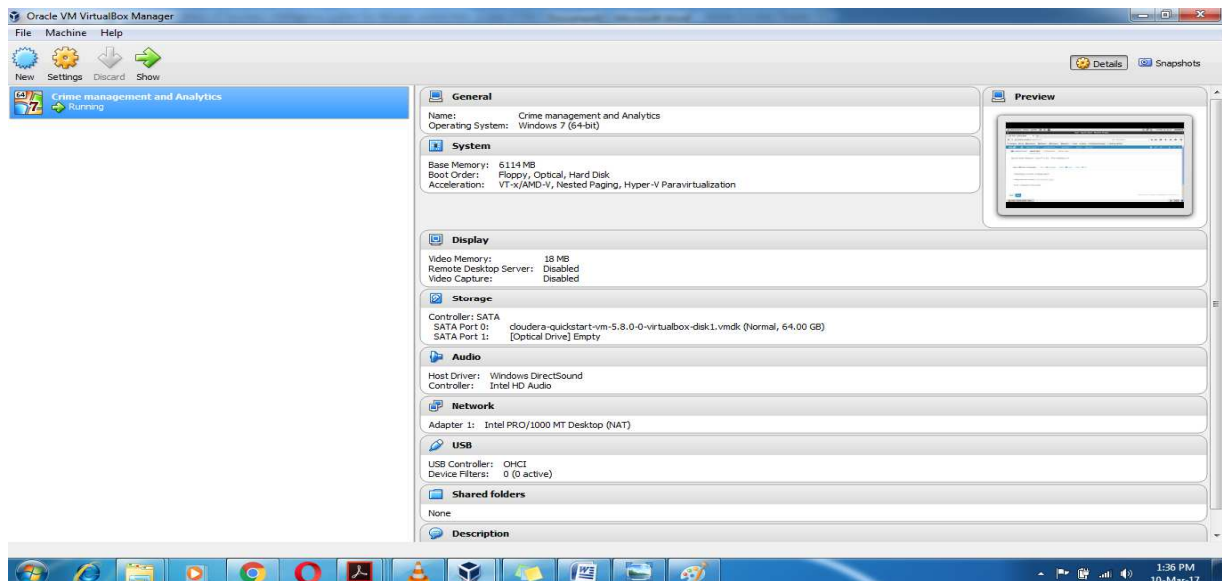


Figure 6: Starting the Hadoop Cluster

3.3.4.2 Configuration of Java Environment

Java IDE (Integrated Development Environment) is essential to be integrated into the developed BI system because it is used in writing map reduce programs for processing large chunks of data. Apache Maven will be used as the project management tool for building the source codes and other project artifacts. The IDE enables testing of MapReduce jobs and also non-Hadoop Java programs.

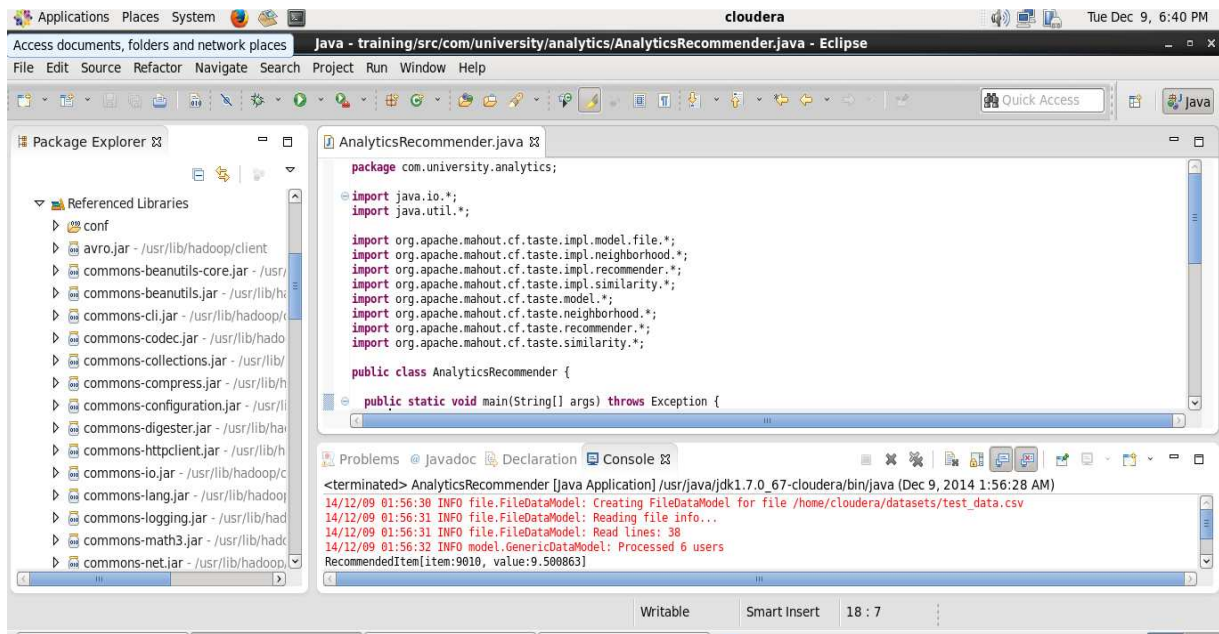


Figure 7: Eclipse IDE Setup

3.3.4.3 Data Warehouse Development

The data warehouse was created using Hue. Sample data was generated with help of existing data at the Uganda Police Force. This is due to confidentiality of the data, avoiding using live data. Data was transferred to Hive data warehouse using Hive Table MetaStores. Pig scripts were also written for some extraction, transformation and loading procedures. Hadoop User Experience (HUE) was configured and used to develop web portal for accessing the data warehouse.

3.3.4.4 Data Visualization and Dashboard Development

Different dashboards were created using Apache Solr and Cloudera Search. Analysis of data was carried out to generate the required reports and also answer business questions and appropriate dashboards generated using Apache Solr. Hive queries were also used to analyze and visualize data and also generate the required reports.

3.3.4.5 Data Analysis

The developed prototype was integrated with R statistical analysis software to assist in advanced crime data analytics. Also a feature of the system called HUE has a sub feature called HIVE which allows generation of reports by executing HIVE Queries, generation of different types of charts including pie charts, bar and line graphs and also allows visualizations of data with geo-coordinate locations.

3.4 Performance Analysis of predictive algorithms on crime prediction

The performance analysis was done in this study to find the most effective and appropriate classification algorithm for crime prediction. This is because the system was connected with R packages and crime predictions would be done when need arises.

3.4.1 Classification Algorithms to be used

The BI Predictive algorithms used in this study are the Naïve Bayes, J48, Multilayer Perceptron and Support Vector Machine (SVM). All the algorithms are used for classification and they were of interest to the researcher during this study because he wanted to indentify the most appropriate BI classification algorithm for crime prediction.

3.4.2 Sources of Data and the Modeling Tool

The crime data was obtained from two sources. The primary data was obtained from UPF and the secondary data was obtained from UCI machine learning repository website under Crime and Communities dataset. The researcher partitioned the crime data in the ration of 70%:30% for training and testing respectively. The researcher also used WEKA (Waikato Environment for Knowledge Analysis) for modeling which is a popular open source machine learning tool that includes visualization, predictive and data analysis techniques easy to use graphical user interfaces.

CHAPTER FOUR: SYSTEM ANALYSIS, DESIGN AND IMPLEMENTATION

4.1 Introduction

This section discussed weakness and strength of the current systems, analysis and detailed design issues, design requirements and system functionalities are all discussed within this chapter. It addresses the requirements that were necessary for the effective functioning of the system, tools that were used and how the system was developed.

4.2 Analysis of the Current Information Systems used by Uganda Police

The researcher analyzed carefully the existing system used in crime management in Uganda and the following are its weaknesses; Crime data duplication, Also the system has poor security features and as result unauthorized persons can be able to access crime data. Most of the crime data is recorded on papers and this risks being damaged by rodents, bulky to store, difficult in information retrieval and also crime information can easily be misplaced. Furthermore, the data being corrected is not being utilized where in this era of big data, operations like crime data mining, crime predictions and discovery of crime patterns from the available crime data. If the available crime data is utilized, actionable decisions can be taken and this can result into reduction in crimes. Also the available crime records management systems are suitable for structured data, in this error of big data, semi structured and unstructured data are also available and the existing systems cannot handle such data. More so when analytics is required, the crime data is extracted from the crime database and then loaded to excel for possible analytics, these results into time wastage in performing the required analytics and also rendering crime information vulnerable to insecurity.

4.3 Feasibility Study

4.3.1 Technical Feasibility

The researcher together with the ICT technical staff carried out the technical feasibility and it was clear that the project was feasible with minimum risk as outlined below.

Table 3: Technical feasibility

Technology required	Current availability	Risk	Action
Hadoop ecosystem	Available (Open source)	None	N/A
Application server	Available	None	N/A
Data analysis programs	Available (R)	None	N/A
Access to available crime data	Available on authorization	Denial of authorization	Seek authorization
Cluster machines	Available	May not be enough	Purchasing un expensive cluster computers
Technical manpower	Available	Not enough	To be trained

4.3.2 Economic Feasibility

In terms of cost implications, there was no significant cost since all the technologies required were open source. The only cost would result during the project phase where the BI developer need to be paid salary for which in this case is a non factor given the nature of the project. Furthermore, although there was no cost in terms of salary, there was an identified opportunity cost since the time spent on the project in terms of man hours could have been used in other activities.

4.3.3 Strategic Feasibility

Because crime data is in different formats; structured, semi-structured and unstructured, it was discovered that the proposed system was suitable for all the above data formats. Therefore the developed system was suitable for the growing challenge of crime big data analytics and it was of strategic importance in this era of big data and therefore the system was at spotlight in helping decision makers generate insights from the data very fast and with ease for data driven decision making.

4.4 Requirements statement

The target users of this system are Law Enforcement Agencies, Specifically the Uganda Police force.

The proposed system architecture is comprised of a data warehouse from which different operations are performed on the stored data. The operations that are performed include data mining using R or python programming languages, creation of dashboards using Cloudera search and SOLR, online analysis (Data visualization), standard and adhoc reports using Hive Query Language (HiveQL). All these operations help to generate insights from the data which assists in decision making.

4.5 System design

The researcher designed the system to exploit the weaknesses of the current system in use. The design also considered extracting and loading data from the existing system and from external sources like social media, intelligence reports to the BI data warehouse where different processes and operations will be performed on the data like generation of dashboards, online data analysis (data visualization), generation of standard and adhoc reports and also data mining operations.

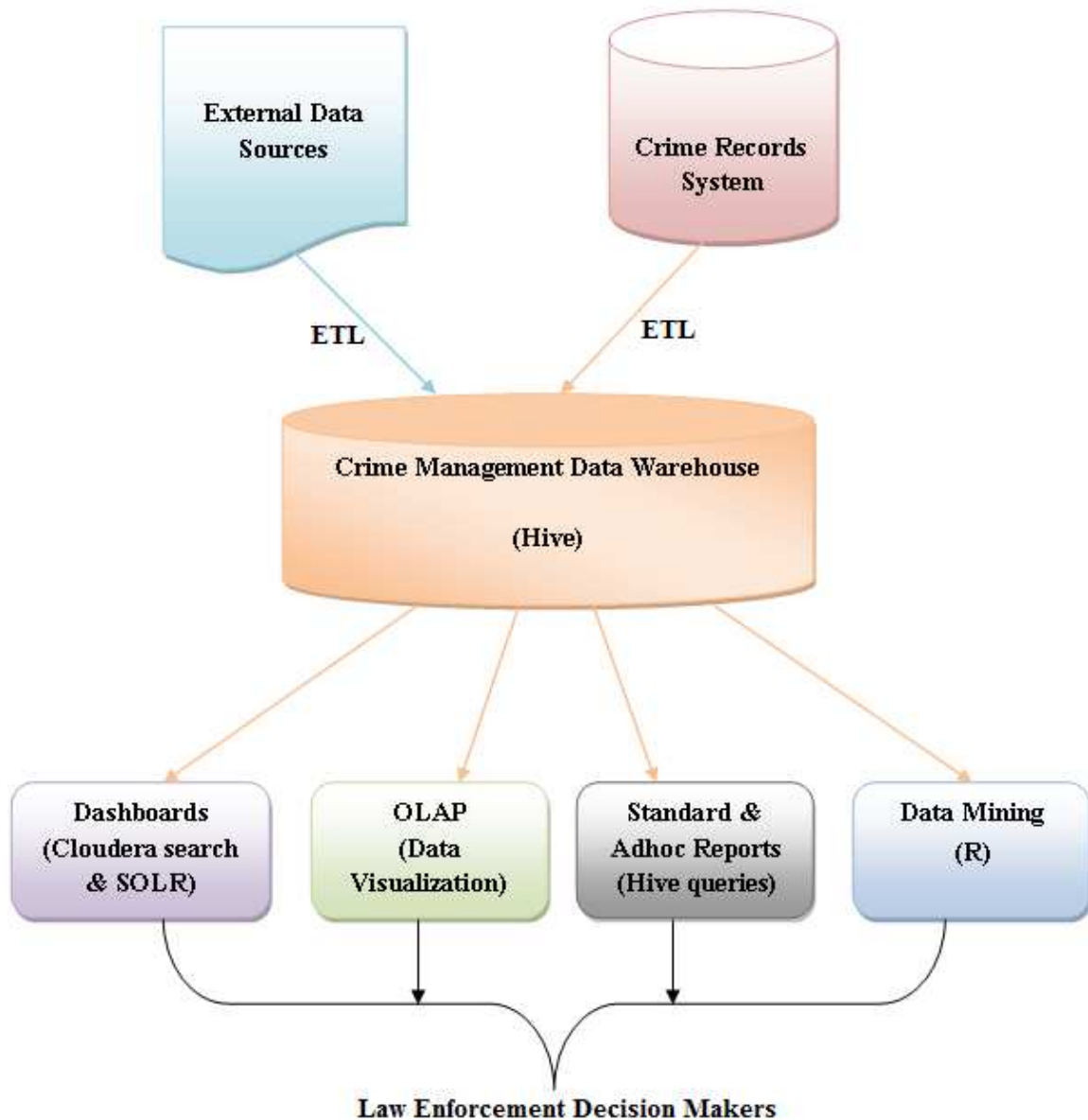


Figure 8: The system design of a proposed system

4.5.1 The Components of the Designed System

The developed prototype allows data acquisition from the already existing system in use and also from external data sources using ETL operations. Another component is called Data Warehouse where data extracted from different sources is stored. The data warehouse in Hadoop was implemented using Hive and once data is in the central repository, different operations can be done like generation of reports using both standard and adhoc queries, data visualization using graphs, charts and maps. Also the designed system has a data analysis feature which is a component that is executed using R software that was integrated with the system.

4.6 System Implementation

The following section discussed how the system was developed in Apache Hadoop and its functionality and capability. Apache Hadoop is a distributed computing open source Business Intelligence tool for storing and processing huge datasets of any format distributed across different clusters. Apache Hadoop using its MapReduce framework breaks up the huge data and distributes it to distributed clusters for concurrent data analysis. Apache Hadoop platform is fault tolerant in that if an individual cluster machine or server fails, the system continues to work and the data on the failed cluster is not lost since Hadoop replicates the data and distributes it to three different clusters on the distributed system. Apache Hadoop is designed to scale up from single servers to thousands of machines, each offering local computation and storage. With Big Data being used extensively to leverage analytics for gaining meaningful insights, Apache Hadoop is the solution for processing big data which comes in different formats including text, video, audio, satellite data, sensor data where the data is not structured. It can also process semi structured and structured data. Apache Hadoop architecture consists of various Hadoop components and technologies that provide capabilities in solving complex business problems.

4.6.1 System User Interaction

This part describes how a user can extract data from different sources into a data warehouse and perform complex analytics.

4.6.2 Starting the Hadoop Cluster

In order to start the Hadoop cluster, open the Virtual Box application, then start Cloudera Virtual Machine (VM) already installed. Remember you can save state of your VM.

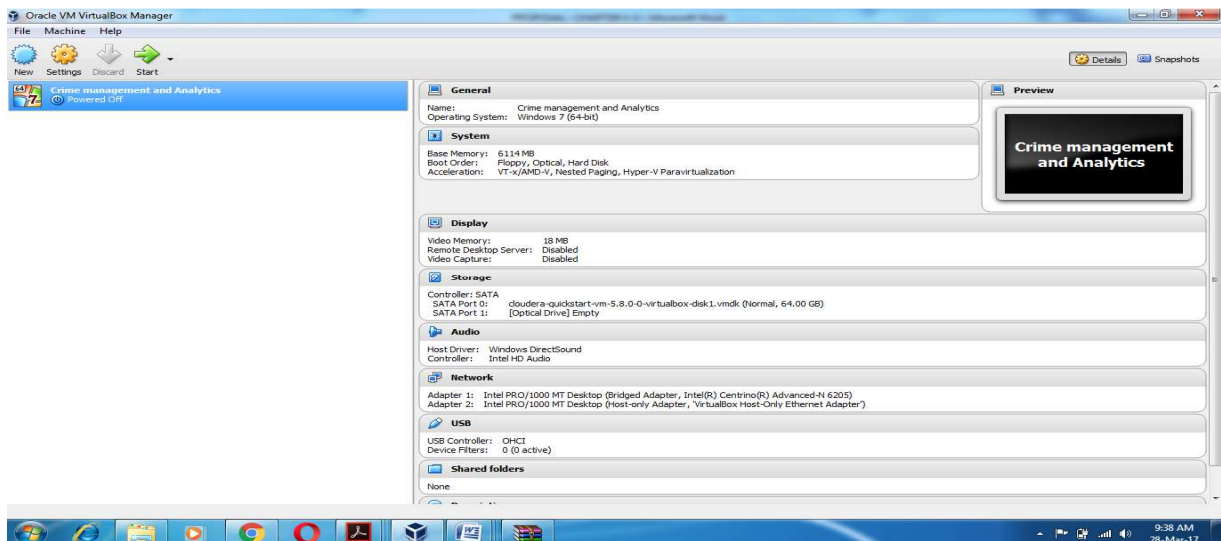


Figure 9: Starting the Hadoop Cluster

4.6.3 User Login

When the system is accessed remotely through the host machine, then login will be required. Otherwise, a user is logged in automatically when the cluster is started. The system can be accessed using the following links:

- i. Virtual Machine: <http://quickstart.cloudera:8888/>
- ii. Host Machine: <http://localhost:8888/>

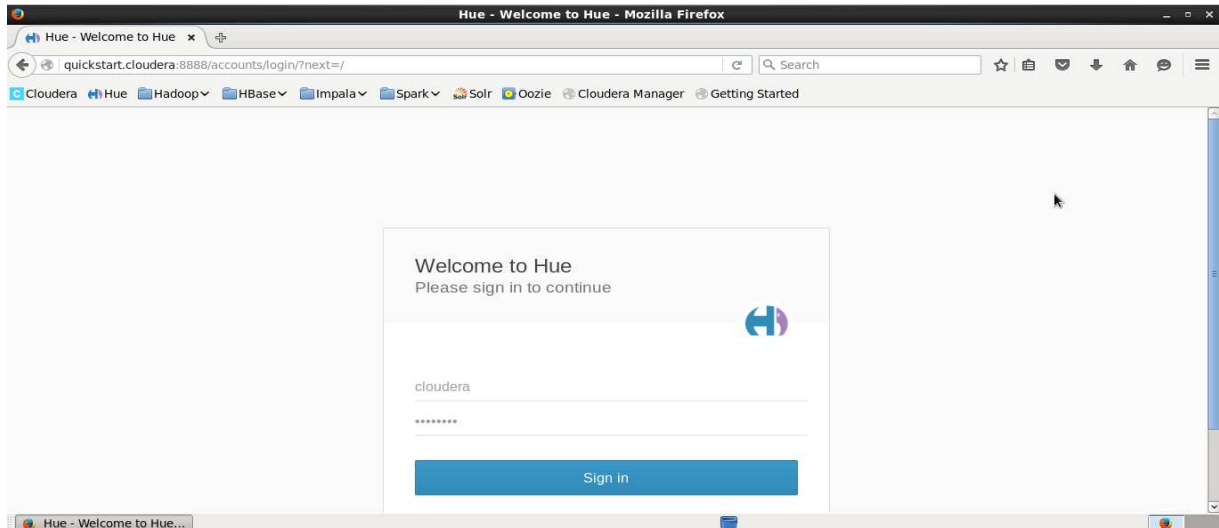


Figure 10: The authentication of the system

4.6.4 System Configuration

Once you log in, if you are super user, then you will be directed to system configuration setup page. In case of any errors, then this page will always raise flags.

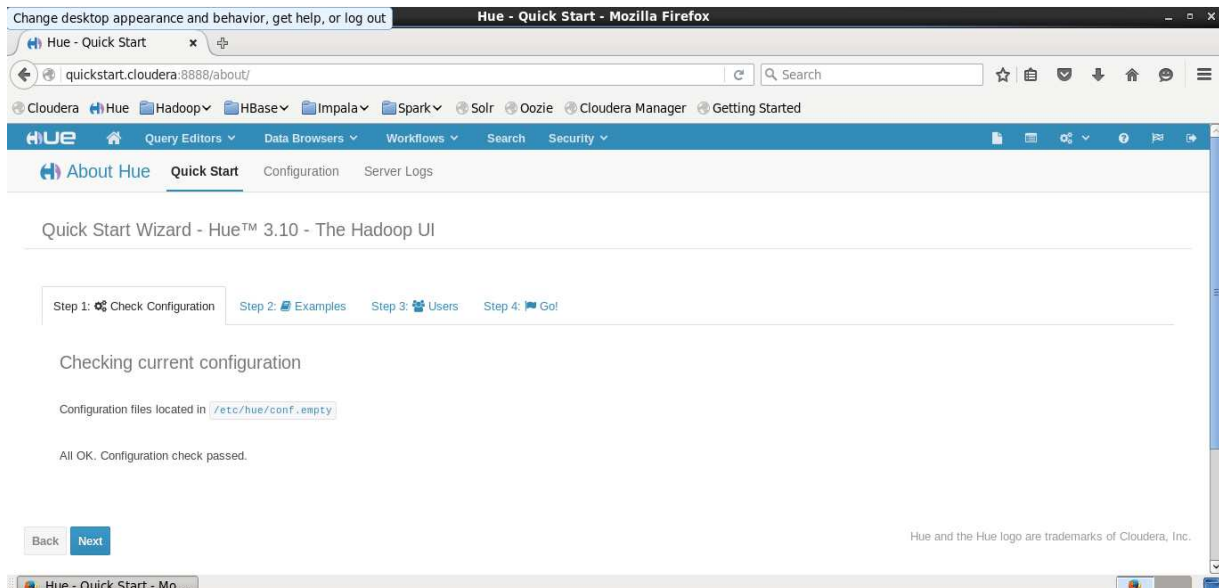


Figure 11: system configuration

4.6.5 Main System Links

The main system links are:

- i. **User Profile:** This links to profile of currently logged in user and also user management panel.
- ii. **Job Browser:** This provides access to management of MapReduce jobs.
- iii. **File Browser:** This enables access to HDFS; allowing uploading, deleting, renaming, moving, and copying of files and folders, amongst others.
- iv. **Security:** This enables assignment of roles and privileges to users of the system.
- v. **Workflows:** This link provides access to Hadoop workflows, for example Pig jobs.
- vi. **ETL:** Enables the extraction transformation and loading of data into the data warehouse. Tools adopted include Metastore Tables and Sqoop Transfer.
- vii. **Data Warehouse:** This links to data warehouse of the system. Apache Hive and Impala have been used to implement the data warehouse. Queries on Hive are executed using MapReduce while Impala has in-built query engine.
- viii. **Dashboards:** This is where users can access various dashboards. Users can also create new dashboards based on the business answers they may be seeking.

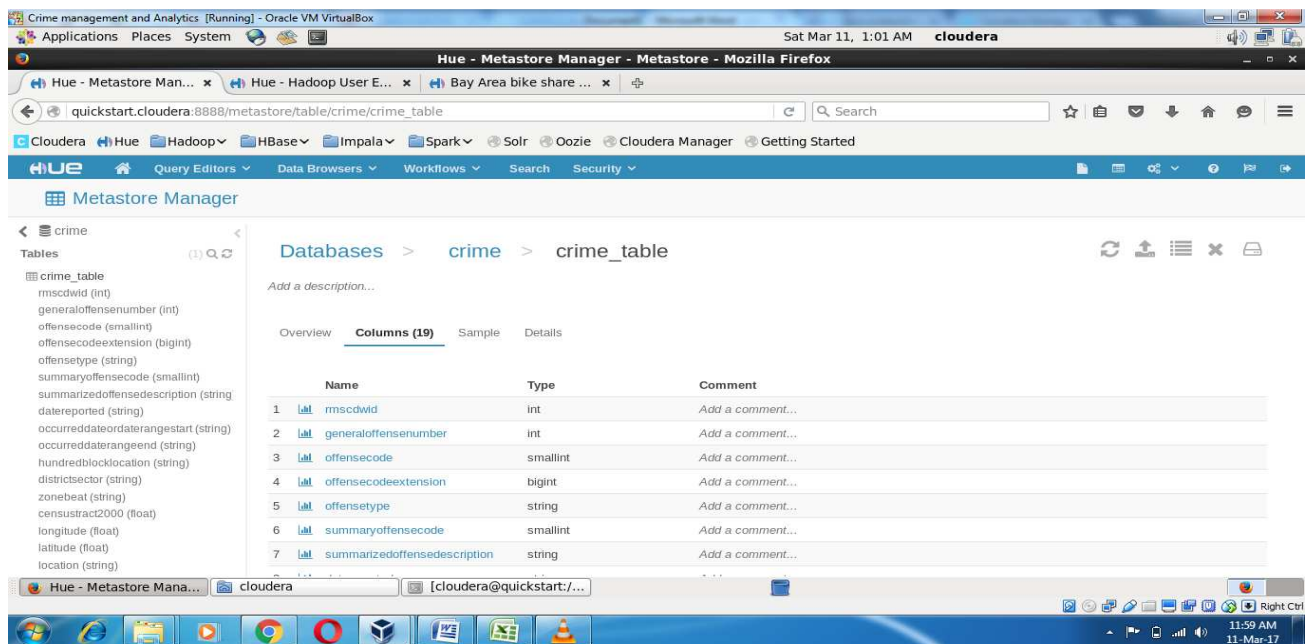


Figure 12: System main links and table creation

4.6.6 The data warehouse

In Apache Hadoop, you can create as many data warehouses as the organization may need. In this research, crime management data warehouse was created which houses all the crime data. This data warehouse contains tables which contains crime information. The analytics are performed on the tables available in the data warehouse.

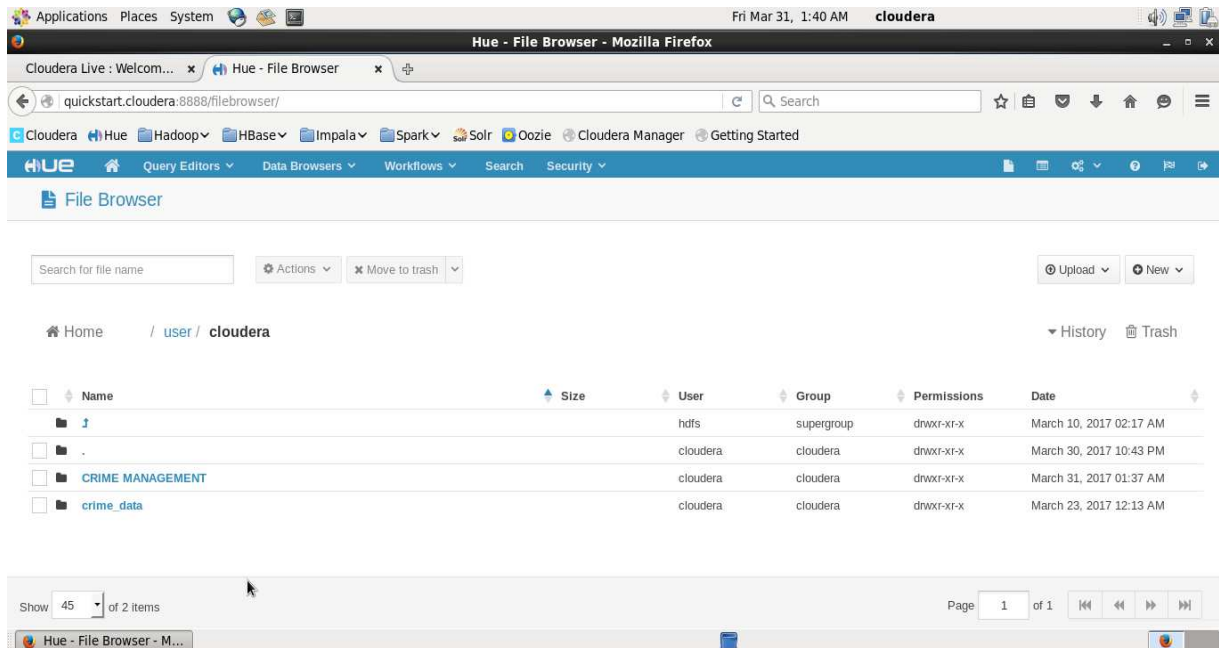


Figure 13: The data warehouse

4.6.7 Loading data into the Hadoop system

Crime data can be loaded into the HDFS either from the crime management systems directly using Sqoop or data loaded as files (CSV files, Excel files, text files). After this data is loaded into HDFS, it can then be loaded to Hive where the columns containing information in the files or from the databases turned into tables like in SQL and different operations can then be performed in hive using HiveQL which are more like SQL statements in relational databases.

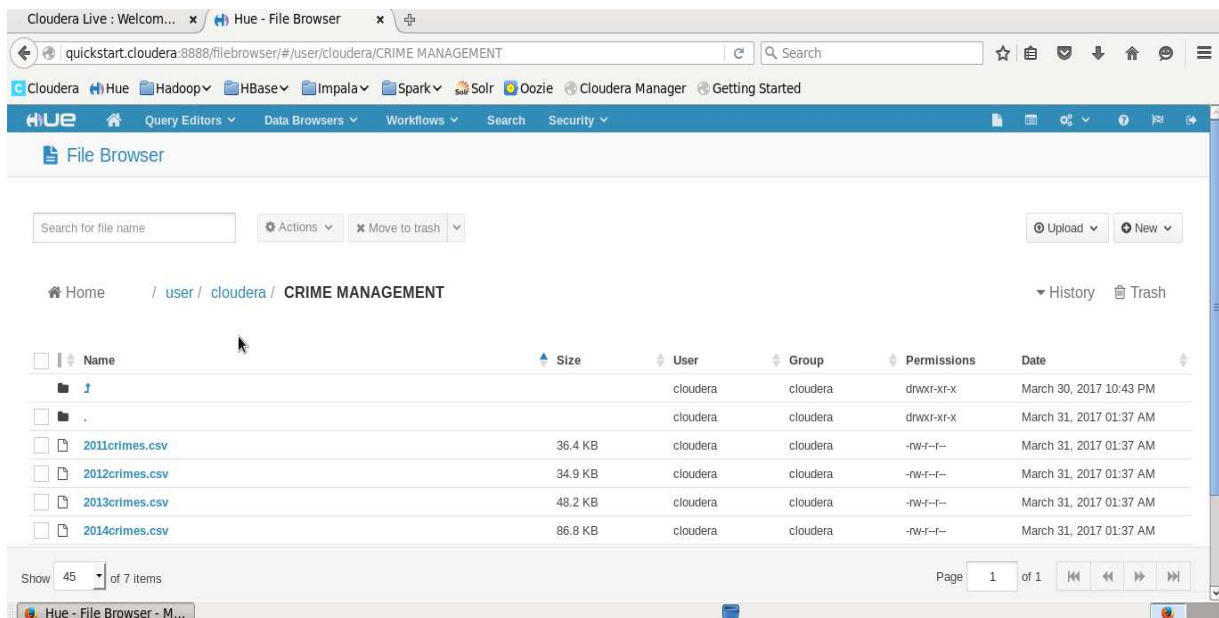


Figure 14: The loaded crime data in Hadoop system

4.6.8 The Meta store manager

This is a functionality of the system that manages the information stored. Using this functionality, you can manage the data warehouse and the tables in it. Also the list of the tables in the active data warehouse is displayed on the left end of the Metastore manager, when you select one of the displayed tables, its relevant information is displayed like when it was created, the file size and its location. Also the file can be downloaded.

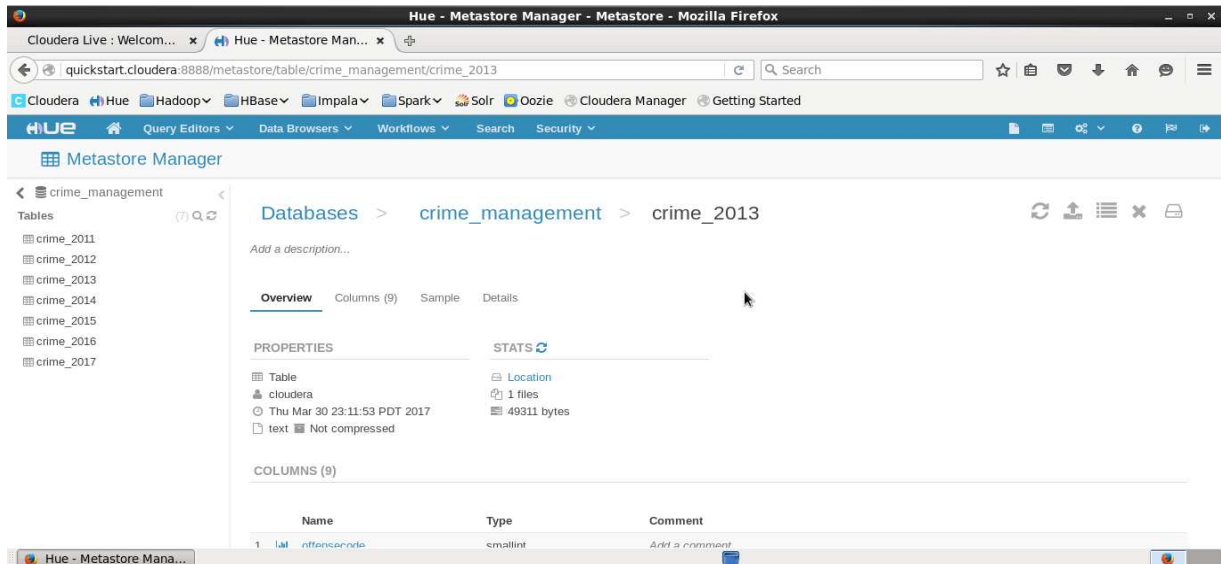


Figure 15: The Metastore manager

4.6.9 Reports

Using HiveQL which are more like SQL of the relational databases, the information in the crime management data warehouse is queried and the required information is extracted in form of reports which can be analyzed directly, printed or saved in HDFS for later use.

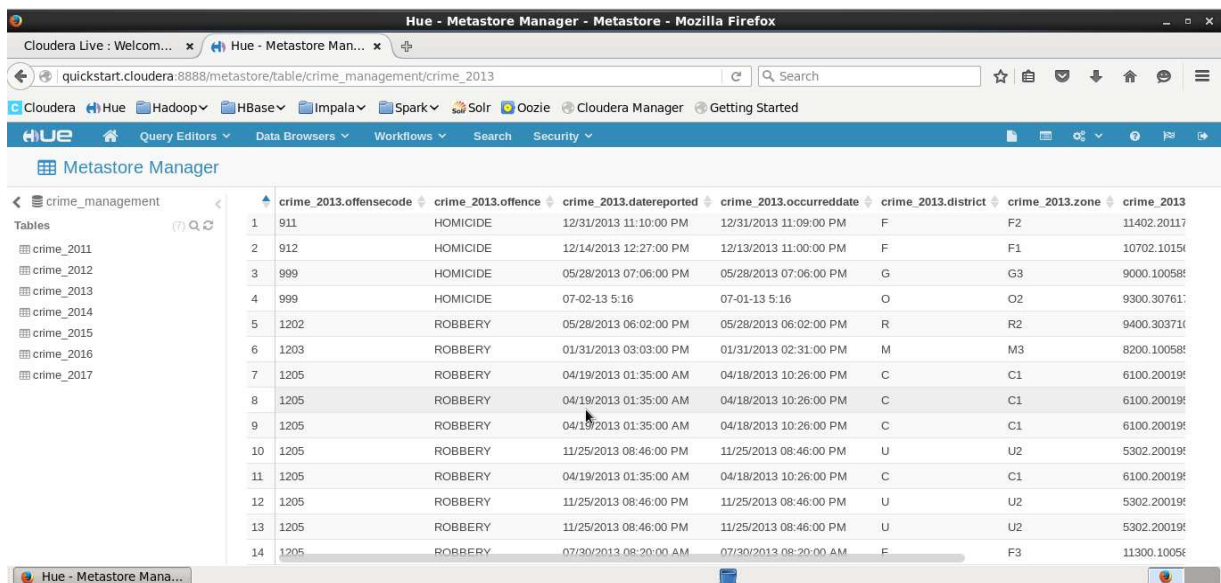


Figure 16: Information Reports

4.6.10 The HiveQL

This is SQL like commands that are used to extract required information in form of reports from crime management data warehouse. HiveQL was developed such that professionals in the field who use SQL on their every day job does not get difficulties when using Hadoop. These commands are used in Hive which is obtained when Hue is launched. The figure below demonstrates the use of HiveQL in Hadoop.

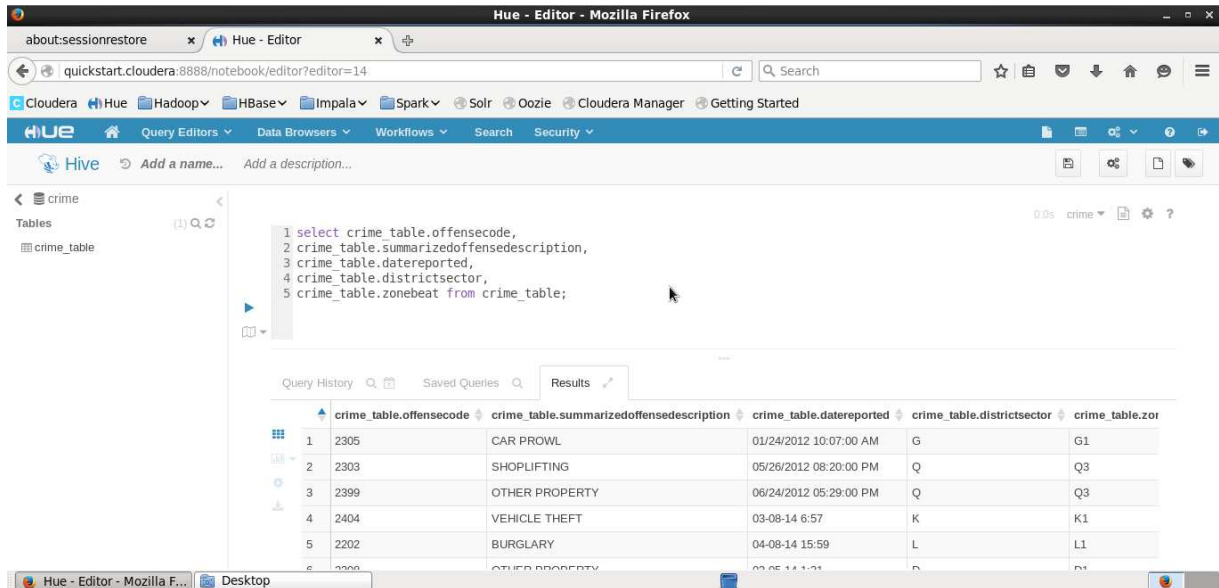


Figure 17: The HiveQL for Generating Reports

4.6.11 Analytics on crime data in the crime management data warehouse

Different visualizations are very easy to obtain using the data in the crime management data warehouse by just a click. The data visualizations which can be obtained from the crime management data warehouse include bar charts, line plots, pie charts, maps. All these can be obtained depending on the needs of decision makers.

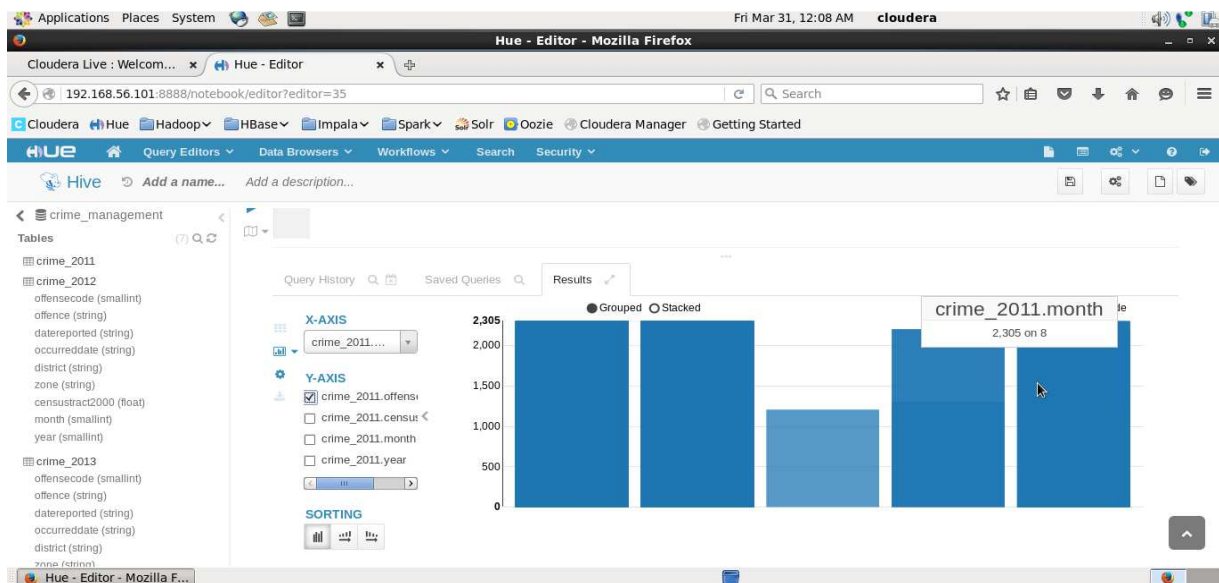


Figure 18: The bar chart visualization

4.6.12 Benchmarking the developed system with other State-of-Art Open Source BI Systems

The seven (7) most common open source BI platforms are Actuate, JasperSoft, OpenBI, Palo, Pentaho, SpagoBI and Vanilla (Bernardino & Figueiredo, 2014). In this section a comparison is carried to benchmark the system with some of the state-of-art BI platforms. Bernardino & Tereso (2012) (Bernardino & Figueiredo, 2014), Jorge (2011) and (Victor et al. 2011) used the following features to compare open source and commercial BI tools, and hence what was used in the benchmarking.

Table 4: Comparison of the developed system with Other State-of-Art Systems

Features	Developed system	Jaspersoft	Pentaho	SpagoBI	Vanilla
Reports	yes	yes	yes	yes	yes
Graphics	yes	yes	yes	yes	yes
Dashboards	yes	yes	yes	yes	yes
OLAP	yes	yes	yes	yes	yes
ETL	yes	yes	yes	yes	yes
Data mining	yes	yes	yes	yes	yes
KPIs	yes	No	yes	yes	yes
Data export	yes	yes	yes	yes	yes
GEO/GIS	yes	yes	yes	yes	No
Adhoc queries	yes	yes	yes	yes	yes
Linux	yes	yes	yes	yes	yes
Windows	yes	yes	yes	yes	yes
Unix	yes	No	yes	yes	yes
Mac	yes	yes	yes	yes	yes
Java	yes	yes	yes	yes	No
Distributed storage & Processing	yes	No	No	No	No
Fault tolerance	yes	No	No	No	No
Scalability	yes	No	No	No	No

The system was developed using Apache Hadoop and inherited all the features of the platform as discussed in section 5.2.1 in chapter five. Apart from the above features, this system was customized to be used in a law enforcement agencies setup with major data warehouse schema already done. It was

intended to be used in by police with less modifications or configurations. This system took into consideration the nature of data sizes and with Hadoop HDFS, it is believed that the system if implemented on physical server clusters may perform better without any hardware issues. Running on MapReduce ensures fault-free operations.

CHAPTER FIVE: RESULTS AND DISCUSSIONS

5.1 Introduction

This chapter discussed the results of the research study based on the research objectives in chapter one. Also the comparison of the developed system with the already existing Business Intelligence Tools open source tools was done.

5.2 Presentation of Results based on the Research Objectives

As discussed in chapter one, the following section discussed the results of the research objectives in chronological order.

5.2.1 Evaluation of the open source BI tools used in this study

The researcher did an evaluation of the most appropriate open source business intelligence tool for the implementation of the proposed system. The result of the evaluation is shown in table 1 below.

5.2.1.1 Criteria used for evaluation

The criteria used for the comparative study of the selected BI tools are the features they have that enable them to perform the business intelligence tasks. Each of the open source BI tool was studied to determine the most tool for crime data analytics. This criteria used have been used by other researchers (Bernardino & Figueiredo, 2014), Jorge (2011), (Victor *et al.*, 2011) and the features considered took into account the available crime data which is in different formats (structured, semi structured and unstructured crime data). The following are the Business Intelligence Indicators/ Features that were considered in this study.

- Reports
- Dashboards
- OLAP – Online Analytical Processing
- ETL – Extraction, transformation and loading
- Data Mining
- KPIs – Key Performance Indicators
- GEO/ GIS – Geo Information System
- Ad-Hoc Queries
- Linux
- Windows
- Unix
- Mac
- Java
- Distributed storage & Processing
- Fault tolerance
- Scalability

Based on the above Business Intelligence Indicators, the researcher made a comparison of five open source BI tools (Apache Hadoop, Jaspersoft, Pentaho, SpagoBI and Vanilla) to determine the appropriate tool for the implementation of a low cost BI system for Law Enforcement Agencies. Apache Hadoop had more features as compared to Jaspersoft, Pentaho, SpagoBI and Vanilla as shown in table 4 below. Therefore the researcher identified Apache Hadoop as the most appropriate open source BI tool to be used in this study for the implementation of a Business Intelligence System to support crime management in law enforcement agencies.

Table 5: Open Source Business Intelligence Platforms Features

Features	Apache Hadoop	Jaspersoft	Pentaho	SpagoBI	Vanilla
Reports	✓	✓	✓	✓	✓
Graphics	✓	✓	✓	✓	✓
Dashboards	✓	✓	✓	✓	✓
OLAP	✓	✓	✓	✓	✓
ETL	✓	✓	✓	✓	✓
Data mining	✓	x	✓	✓	✓
KPIs	✓	x	✓	✓	✓
Data export	✓	✓	✓	✓	✓
GEO/GIS	✓	✓	✓	✓	x
Adhoc queries	✓	✓	✓	✓	✓
Linux	✓	✓	✓	✓	✓
Windows	✓	✓	✓	✓	✓
Unix	✓	x	✓	✓	✓
Mac	✓	✓	✓	✓	✓
Java	✓	✓	✓	✓	x
Distributed storage & Processing	✓	x	x	x	x
Fault tolerance	✓	x	x	x	x
Scalability	✓	x	x	x	x

5.2.1.2 How this study will help BI system developers and consumers

This study will act as a guide to both the big data system developers and consumers as it will act as a road map in selection of the best and most efficient open source BI tool for crime data analytics. The selection of the tool to use will depend on the problem at hand to be solved but the researchers believe that this

study will help the developers and consumers in making their decisions on which open source BI tool to use in their data analytics.

5.2.2 Performance Analysis of BI algorithms on Crime Prediction

The second objective was to investigate the appropriate BI algorithm for crime prediction. The researcher considered classification algorithms which include J48, Naïve Bayes, Multilayer Perceptron and SVM. The researcher used data from two data sources; the primary data was got from Uganda Police and the secondary data was got from UCI machine learning website. The researcher then carried out a performance analysis of the above algorithms and then the accuracy of the algorithms was compared based on the two data sources as explained in the following sections.

5.2.2.1 Performance Analysis of BI Algorithms using crime data from UCI machine learning repository website

The researcher used WEKA machine learning tool. The researchers then applied 10 folds cross validation on the crime data set identified above and the average accuracy of J48, Naïve Bayes, Multilayer Perceptron and SVM was 100%, 89.7989%, 98.5632% and 92.6724%, respectively. Also the average execution time of the algorithms was 0.06, 0.14, 9.26 and 0.66 seconds for J48, Naïve Bayes, Multilayer Perceptron and SVM respectively.

Table 6: Comparison of the algorithms on training crime data

Algorithm	Execution time in seconds using windows 7 32 bit	Accuracy	Incorrectly classified instances	Precision	Recall	F measure
J48	0.06sec	100%	0%	100%	100%	100%
Naïve Bayes	0.14sec	89.9425%	10.0575%	90.4%	89.9%	90.1%
Multilayer Perceptron	9.26sec	100%	0%	100%	100%	100%
SVM	0.66sec	93.6782%	6.3218%	93.5%	93.7%	93.4%

Table 7: Comparison of the algorithms on testing and validation crime data

Algorithm	Execution time in seconds	Accuracy	Incorrectly classified instances	Precision	Recall	F measure
J48	0.1sec	100%	0%	100%	100%	100%
Naïve Bayes	0.103sec	89.6104%	10.3896%	89.4%	89.6%	89.3%
Multilayer Perceptron	9.21sec	100%	0%	100%	100%	100%
SVM	0.28sec	92.2078%	7.7922%	91.9%	92.2%	92.8%

Based on the above results from tables 6 & 7, J48 and Multilayer Perceptron have the best accuracy, precision, recall and F measure of 100% but the execution time of J48 and Multilayer Perceptron are 0.1 and 9.21 seconds respectively. This means that J48 can predict accurately crime data within a shortest time period than Multilayer Perceptron. Also Support Vector Machine is the third in this comparison. It has the accuracy of approximately 92% which can produce relatively very good results when dealing with crime prediction. Naïve Bayes has relatively good accuracy when compared to Support Vector Machine but it executes in relatively little time when compared with Support Vector Machine. Therefore when one requires very good accurate predictions, decision tree (J48) and Multilayer Perceptron are the best options but when the execution time is a factor to consider also, then decision tree (J48) can work best. In conclusion, the researcher noted that J48 performance is better than all other algorithms.

5.2.2.2 Performance Evaluation of BI Algorithms using crime data from Uganda Police Force

The researcher used WEKA machine learning tool. The researchers then applied 10 folds cross validation on the crime data set identified above and the average accuracy of J48, Naïve Bayes, Multilayer Perceptron and SVM was 96%, 88.9425%, 97.2% and 92.6782%, respectively. Also the average execution time of the algorithms was 2.06, 2.14, 12.26 and 3.66 seconds for J48, Naïve Bayes, Multilayer Perceptron and SVM respectively.

Table 8: Comparison of the algorithms on training crime data from UPF

Algorithm	Execution time in seconds using windows 7 32 bit	Accuracy	Incorrectly classified instances	Precision	Recall	F measure
J48	2.06sec	96%	4%	96.1%	96.5%	96.6%
Naïve Bayes	2.14sec	88.9425%	9.0575%	89.4%	88.9%	89.1%
Multilayer Perceptron	12.26sec	97.2%	2.8%	97.4%	97.8%	97.3%
SVM	3.66sec	92.6782%	6.3218%	92.5%	92.7%	92.4%

Table 9: Comparison of the algorithms on testing and validation crime data from UPF

Algorithm	Execution time in seconds	Accuracy	Incorrectly classified instances	Precision	Recall	F measure
J48	2.1sec	96.3%	3.7%	96.1%	96.03%	96.3%
Naïve Bayes	2.103sec	88.6104%	9.3896%	88.4%	88.6%	88.3%
Multilayer Perceptron	12.21sec	97%	3%	96.8%	97%	97.2%
SVM	3.28sec	91.2078%	8.7922%	90.9%	91.2%	91.8%

Based on the above results from tables 8 & 9, Multilayer Perceptron performed better with good results (high accuracy) as compared to J48, Naïve Bayes and SVM though it takes long time to execute as

compared to the rest. J84 has also a very good accuracy level performance after Multilayer Perceptron and with minimum execution time as compared to all the three. SVM had the third best accuracy performance and the last was Naïve Bayes.

5.2.2.3 Comparison of the Results of Crime Data for UCL Dataset and UPF Dataset

According to the results from tables 6, 7, 8 & 9; J48 and Multilayer Perceptron algorithms dominated with very good accuracy level. In general accuracy, Multilayer Perceptron performed better than J48 for both datasets from UCI machine learning repository website and from Uganda Police crime data. On execution time, J48 Algorithm has a very short execution time as compared to Multilayer Perceptron, Naïve Bayes and SVM. Support Vector Machine had the third best performance in both accuracy and execution time. Lastly, Naïve Bayes had the least performance accuracy though with minimum execution time as compared to Multilayer Perceptron. Therefore based on this study, the researcher recommends both J48 and Multilayer Perceptron algorithms for crime prediction. Multilayer Perceptron had the highest accuracy than J48 and the later also had very low execution time.

5.3 Comparison of the developed system with other Open Source BI Systems

The third and fourth was to design and develop a business intelligence system to support crime management for law enforcement agencies. The system was implemented as described in section 4.6 in chapter four. A comparison of the developed system and the other existing state of art was done in section 4.12 of chapter four. Apart from the features discussed in section 4.12, the developed system was customized to be used in a law enforcement agencies setup with major data warehouse schema already done. It was intended to be used in by police with less modifications or configurations. This system took into consideration the nature of data sizes and with Hadoop HDFS, it is believed that the system if implemented on physical server clusters may perform better without any hardware issues. Running on MapReduce ensures fault-free operations.

5.4 Hadoop Framework Opportunities in BI

Hadoop framework has shown great opportunity for the development and implementation of low cost BI systems. This is because of the power to store and manipulate large datasets on commodity servers. Hadoop is mainly composed of two components; they are Hadoop File System (HDFS) and MapReduce. HDFS enables the storage of larger data sets than normal file systems can handle. This is achieved by breaking down the large data into smaller units on a set of nodes. MapReduce allows the manipulation of data on each node and consequently the overall job. The programming model of MapReduce has opened up opportunities for other Hadoop projects which makes easy development of Hadoop systems. They provide tools that can be plugged into various processes required in the implementation of Hadoop BI systems.

5.5 Big Data Analytics in Police to Curb Crimes

The researcher noted from literature that crime data in police agencies is increasing and also the presence of big data in the other sectors of the economy, law enforcement agencies especially police in Uganda have not been left out. Increased use of information systems, social media and other unstructured data in the law enforcement agencies, has resulted into the phenomenon of “Big Data”. The term “Big Data” is described by the 4Vs; Volume, Velocity, Variety and Veracity; meaning data that is huge, growing fast, in all sorts of formats, and which is uncertain. Analytics around this kind of data is seen to pick momentum. Possible analytics around big data in the law enforcement agencies is distribution of crime in given period of time to determine pattern, crime prediction.

5.6 Data Analysis using R Software

R statistical software was integrated to Hadoop to achieve the transfer of data stored in the Hadoop cluster to R environment for analysis. Once data is in the R working space, several statistical analyses can be carried out. With the various integration options available as discussed above, R computational capabilities are brought right into Hadoop. Although Hadoop has analytics capabilities, R being a mature open source statistical software, has natural ways of data analysis. R has inbuilt algorithms for data mining and prediction.

5.7 Hadoop and python

Even though the Hadoop framework is written in java, programs for Hadoop are not necessarily coded in java but can also be developed in other languages like python or C++. Python language can be used to develop map reduce programs which are the key in the utilization of data in HDFS. Therefore the developed system allows the users to perform crime data analysis and write map reduce programs using python.

CHAPTER SIX: CONCLUSIONS AND RECOMMENDATIONS

6.1 Conclusions

It has been shown that Hadoop provides a great opportunity to developers who aspire to implement solutions dealing with large amounts of data typically termed as “Big Data”. Law enforcement agencies should take a lead to incorporate this low-cost technology into their information systems so as to be able to take advantage of Business Intelligence. R is also powerful and can work well with Hadoop to analyze data for further insights. Developers can take advantage of these open source tools especially Hadoop framework and implement sophisticated solutions that can improve organization’s performance. However, Hadoop technology is still developing and more research is required to make it mature for development of enterprise systems. The challenge faced in this project was that Hadoop framework has a long learning curve and most developers in organizations especially in Law enforcement agencies may find it a bit challenging to incorporate it in their projects.

Based on the findings of this study, the study concluded that in adoption of a technology, key decision maker characteristics, user characteristics and environmental characteristics were very essential components for adoption of BI. User characteristics such as users’ education level and computer literacy determined the speed of adoption of a technology. On the other hand, environmental characteristics such as competitive pressure also influence the level of adoption of innovation. The intensity of competition in a market affects firm incentives to improve in all aspects hence the need for technological adoption. Finally, key decision makers of the organization make the final decision on whether to adopt a technology or not. Therefore, decision makers’ level of computer education and innovativeness plays a key role in adoption of a technology.

The researchers recommended Apache Hadoop for the development of a BI System to support crime management because it has some functionalities which are not found to other open source tools which includes but not limited to distributed storage and processing of big data sets, Ability to store and process huge amounts of any kind of data quickly, fast computing power, Fault tolerance, Flexibility (processes structured, semi structured and un structured data) and Scalability which are key to handle the ever increasing data which is in different forms (structured, semi structured and unstructured data). Hadoop represent an increasingly important approach for data-intensive computing.

6.2 Challenges and Limitations

The following challenges were faced in the research project:

1. Data complexity – Use of data obtained online provided a great challenge as it included a lot of information including irrelevant columns, thus requiring time to cleanup and contextualize the data to the local scenarios.

2. Time - the time available to conduct this research was constrained by its due date. More time would have been needed to expand the prototype with additional functionality that would demonstrate the power of analytics and BI, allowing for the inclusion of some of the requirements noted in the survey.

6.3 Contributions of the study

The study helped the researcher to identify the most appropriate open source BI tool suitable for the development and implementation of a low cost BI system not only for law enforcement agencies especially police but also to other sectors like health, education, finance. The researcher noted that Hadoop framework as the most appropriate tool for the development and implementation of the BI System to support crime management in law enforcement agencies and crime data mining due to its robustness, fault tolerance, easy to use, ability to work with other data analysis tools like R and Python programming languages (Chapter five sections 5.2.1 – 5.2.1.2, 5.6, 5.7). The study also helped to identify the most appropriate BI classification prediction algorithm for crime predictions. Decision tree (J48) algorithm was considered the best classification algorithm for crime prediction after a performance analysis was done on Naïve Bayes, Support vector Machine, ANN (Multilayer Perceptron) and Decision tree (J48). It was found out that both Decision tree (J48) and ANN (Multilayer Perceptron) had the same best accuracy but Decision tree (J48) has the shortest execution time, hence this research considered Decision tree (J48) as the best algorithm (Chapter five sections 5.2.2 – 5.2.2.3, tables 6, 7, 8 & 9). Finally, this study acts as the benchmark for the implementation of business intelligence systems for law enforcement agencies especially the police. As different crime activities are on increase and with a lot of data in different formats (images, audio, structured, unstructured and semi structured), law enforcement agencies need to counteract such challenges and this research acts as a reference.

6.4 Recommendations

The researcher recommends that this project would further be developed by incorporating real-time Business Intelligence. This implies that, Hadoop should be connected to the information systems and also social media to stream live content and update dashboards in near real-time. Other Hadoop projects like Apache Flume are heading in this direction. Developers can take advantage of social media unstructured content and aggregate to structured data of information systems so as to improve analytics in the Law Enforcement Agencies.

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