\*[ 93]; 1 221 CO 533/413 K de & Deprésiation 169,50/30.

FILE C

1 h. J. hyrne low inter by lighway launced uther representations he made for 2% contri Renevals. As I anticipated when "a return to the

charge" was foreshadowed this despatch misses It really ignores the determining factor, i.e. the liability in respect of the capital cost of the original railway. Apart from this. there is, I think, no doubt that the proposal of 2% for 10 years would have been agreed to even in bu the Treasury as justified on the merits.

paragraph 2 of the letter to the Treasury of 28th January, a copy of which was sent to the H.Cr. I think it would merely be a waste of time

The position is fully set out at the end of

to try to argue further with the Treasury and ? the H. Cr. should now be told definitely that the arrangement agreed with the Treasury must be regarded as definite and that provision at 21% must be made in 1932 and 1933 and thereafter in the absence of any further arrangement at the full life rate the short

provision in the later wears also being made good. (I wish the 21% had also been agreed for 1934 as the estimates for that year will have to be prepared before the general question cames up.)

B. Reserve.

The H.Cr. (para. 8 ) sees no immedi prospect of placing 2200,000 to Roserve as well 21% to renowals. At the discussion with the

Treasury.

Theasury Sir C. Bottomley was careful to say that no assurance could be given that the opposite of accumulating 2600,000 would be

objects of accumulating £500,000 would be schieved by the end of 1934 and the Treasury expressed contentment if instructions were given for the Reserve Fund to be raised to that figure as rapidly as circumstances allow, and AT possible, the end of 1934, on the understanding that the sanction of the that to the renewals fund to meet any emergency for which the fund of reserve are

Such instructions were given, and if the Admin. makes every endeavour to held up the Reserve accordingly that is the most that is required at the moment.

I think the reply might deal with

this point on the above lines.

## C. <u>Loan Programme</u>.

insufficient.

See para 19 (a) It is not strictly correct to say that the additional loan expenditure of both the Kedowa-Kericho and Thika-Donyo Sabuk branches has been sanctioned, since in the case of the Kedowa-Kericho branch the inclusion of the service in the loan programms has been agreed only in principle and subject to further investigations. This might be pointed out in the reply.

As regards the other transport items in the approved loan programms, they were

sanctioned on the conditions that effect is given to the agreement with the Treasury as to the Renewal's Reserve Fund and also that fresh Capital expenditure (which includes the expenditure in duestion) will be deferred as far as possible until the traffic outlook improves:

? The H.Cr. should be informed to this effect.

## D. Liability in respect of the cost of the Original Uganda Railway.

See para. 10 in which the H.Cr. expresses the hone that the question of repayment of has/been definitely accepted as a liability against either the Transport Admin: or the Government of Kenya, The agreement with the Treasury, the terms of which are set out in para. & of the despatch to the H.Or. of the 17th June 1929 (No.5 of 15697/29), definitely admitted the liability; but the question of repayment and the terms of agreement were left over for consideration by H.M.G. until 1934. I cannot see why there should be any migunderstanding as to the position and the wall statement in Parlt in 1914 that no provision for repayment is contemplated under the Act does not affect it. If the Act had definitely provided for repayment there would have been nothing to argue about! The attached copies of Questions and Answers in the House of Cormons on 20/21 March 1907; 17 June 1907 and 6 August 1907 are really more

Imperial Government when the debt is paid off the debt which was being liquidated by amultida
paid by the Imperial Exchequer, the last of which
fell

material, particularly the statement in the reply

of 6 August 1907 that "if the present arrangements are continued the Railway will belong to the

capital

fell for bayment, on November, 1925. 1 think the reply on this matter might merely point out that, although, as stated in 1914, the acts do not contemplate repayment it was, on the other hand, definitely stated by Mr. Churchills in the House of Commons on the 6 August, 1907, that if the then arrangement were continued the rollway would belone to the imperial devernment, when the debt was paid aft, both that white the libbility was heresarily admitted to hee been arreed that The question of mergyment should be bostponed ion of The state of State any the and end the the present time ir the action suggested atoye is approved It will searcely be accessory to oonsult the Transmy and the will be sufficient to send them a copy of the correspondence, it eigles Land englosthe reply without comment. ( The above minute was proposed (praken lifer som in leave & Just for copying Jague Mitmorrible

2 / Kli Viano bon (Claseriteile) = 27 JU: 1981 4 ر (العارات العالم العارات العار 16-7 DESTROYED UNDER STATUTE My State 4.8.31 half fine 157 = 15 Stable your the remove estimate of financial: working " I feeling and attrest to low 20 624 such newston to freeze day interest for legisle find as to finds attentel but it 1932 in deer melies bligher de Jarphi englis The war way I saw to to apole sport of the fore the ignes that his is so opines he for no to propose to o h foreup bype to kaine & the Neverals had the also haught, the That the Front their hat to Thertan to Pracy t ask for Allow who if they think It the gard I was bother that 4 00 askes 6 to all forthis soldielo the attacks of to the

Prison is a line Much I decade deficil was weather the se Garred by Landystons had lan let In ! ( ampbell of those it o " not deposed to dognative a the Africant set replanator in S 0 Control with 100 control of such sets of such sets of the second sets of the second hunt the buffer to the Presery I harfore refaired from Early and that dequalize a the point great with hut brand layer dan the troposition the has it was be bethe to he Juli priviar of crevals traffer hop hi his amaka kans h Portsection 8 Mu Itos a working lipena in file that from a the Schwatter as a Finns In a fore house rolling expenses leavel 1 his Nobela 1 The Fresence to Johnson the Marin Arthury 4 La tal asso Landing KT 6 Frank Markey Secret and amount of mercape the same and with the last the the oracle with the Mysa. A reserve was ware the patricial sections WY To measure (M/cs. 4- es proca) con-Do Ta think that before someon bany cardiscan I would be Treasing to the State of the St we to could the Del a bryoni if any objection to include defects. he knowed aspects! not beducted for chrowats think 1/2 % sorke Ith postulution to linusal dura should be made in 1932 Estemater. - 3/19/20 Sir Campbell Tax are remember that hi bushai q accambing W this

Mr .Allen

There are two possible ways of creating a Railway Renewals Fund. One is to set aside out of earned profits of working each year such sum as those profits will bear and, if there is no working profit in a given year, letting that year go by without making any contribution to the Renewals Fund. That was has the very serious defect that the provision made for Renewals depends not on the amount which the renewals will in due course require but on the financial results of morking during the year.

The other method is to treat the provision for renewals not as a reserve accumulated but of profits but as a definite liability for which provision must be made year by year whether profits are carned or not; the smount of which provision depending not on the prosperity of the concern but on the amount of the calculated annual depreciation of the wasting assets which will in due course have to be renewed. This is the only sound method; and it is the one which has been agreed upon for the Kenya and Uganda Railways and Harbours Department. That being so, the fact that there is a loss on the working of the Department during a given year after transferring the proper annual contribution to the Renewals "Fund" is no ground for not making in the books the full annual contribution to that "Fund" (thus raising the "Fund" to its proper figure)

nor for raiding the "Fund" to meet the deficit. It-would be almost as improper to cover up the deficit in that way as it would be to do so by reducing the amount of the liability "Sundry Creditors".

I therefore agree with Mr. Skevington's view, and I see no technical difficulty in carrying it out. In 1930 there was a loss of £83,000 odd, which was met from the Reserve Account - quite properly because that was the object - or one of the objects - of the Reserve Account. If 1931 shows the anticipated loss, it can be charged to the Reserve Account until that is exhausted and the balance would then be charged to a Deficit Account.

From the 1930 Belance Sheet you will see that the liabilities for Renewals and Betterment and Reserve were covered by cash balances (including in that term the Department's balance in the Joint Colonial Fund); so I do not think that a cash shortage should occur yot awhile.

I should be glad if these files could be returned to me when action is completed. as there is a good deal in them of which we ought to have a note and this is the first we have seen of them.

> a. J. Harding Director of Colonial Audit

Nast of the Strangle berend

treducing it to

To Txees (spering to ) band 16th October, 1931 Agree to realised deficit for 1931, so far as at cannot be met from the Reserve Fund, being carried to the Balance Sheet as a deficit, and to similar treatment of the realised deficit, if any, for 1932. provision for Renewals kund Contribution at 25% should be made in 1932 Estimates Tome souds. ? as in Exts her for conion copy left without on to TY LA fragors

DCA. to respective. as time is getting on, I think it would be test to telegraph fully as in the alternative

test to telegraph fully as in the alternative fruit E which put up for conson. The arrangement it is now suggested should be approved really includes the conditions at A at the end of period of No.5, and it would, therefore, not been necessary to refer to them specifically. If the telegram I propose is approved, it would not seem necessary to send the correspondence with the Treasury. If the official correspondence alone were sent, it might leave an impression that it was some difference of opinion between the "clonial Office and the Treasury, whereas, in fact, there was none.

This file and the other two files referred to by the L.C.A. in the margin at the end of his minute of the 7th October should be sent to him when

22/10/3/ 23/10/3/ 6 CS 24.10-3/20

action has been taken.

9 20 Ales Tre 10 32 (4 ams) = 24/10/11

10. To Treasy - We 9 - 3/16- 26 007 1931

In view of the important decision conveyed in No.2, and the financial position confronting the Transport Services, solicits consideration of the problem, with a view to finding some means whereby the financial burden now resting on the Failways may be eased. Can only suggest at the moment the conversion of the £5,000,000 6 per cent Stock, 1946-56.

As the river of the Kenya Government hack not yet been necised I saw for 21 of @ I then happen can now be passed to D. C. A? - see last pare of minutes of 7. X. 31 and 22. X. 31. Att 2

7 Willen

Returned with thanks

a Harding

n W

17221/1931 Kenya O. O. R-260CT Tomlinson. Sir O. Bottomley. 24 Your despatch Sir J. Shuckburgh. 7th September No. 151 after consulta . (No.4) Bir G. Grindle. Permt. U.S. of 8: tion with Treasury I egree that Parly. U.S. of S. Secretary of State. Governments of Kenya and Uganda should not be called up at DRAFT. stage to make good prospective de Righcoma, Rairobi. ficite but it will be recognised that necessity for such assistance may grise later it shortage of ca should ocours As lisbility to contribute to Renewels on basis al ready laid down will continue any deficits will have to be made good ( from future profits and therefore in order that position may be olear proper course will be for unevoidable deficits to be shown in balance /aheet as accumulated deficit tof deducting them from calance of Renewal

to which savings are being effected in the savings are being effected in the savings are being effected.

Concurrance of Treasury I approve

of realised deficit for 1931 so for

as it cannot be met from Reserve

Engay being paroted to palence sheet

as a certoite tarea on the under-

atending that every poseible means

otions over design and conserved to

to we strike that

na propaled to agreed to similar

treatment of real sea deficity in

Tot lor leave Water later tot

Renewals at Tate of 216 should

or course be shown in 1932 Estimates.

Any reply to this letter should be addressed to 1 . O FOR CE THE SECRETARY,

TREASURY.

WHITEHALL, LONDON, S.W. 1, and the following number quoted :

S.32902/03/7.

Sir.

CHAMBERS TREASURY

18 october, 1931.

17 OCT 1931 OFFICE

I have laid before the Lords Commissioners of His

Majesty's Treasury Mr. Allen's letter of the 21st Sentember 1931, (Nq.17281/31) with the adcompanying dopy of the despa from the High Commissioner for Transport, Kenya and Bender with regard to the financial position of the Kenta and Uganda Rai Ivaya, and Hartours; and They direct me to Request you to convey to the Secretary of State for the golonies the following reply.

My Lords note that son the basis of contributions to the Renewals Fund at the rate of 25%, it is anticipated 3. that the deficit in respect of the Railways and Harbours for the present year will amount to £205,239, and that a further deficit in the neighbourhood of £100,000 is likely to bear incurred in the year 1932. They agree that the Governments of Kenya and Uganda should not be called upon at this stage to make good the deficits, but it might become necessary later

The Under Secretary of State. Colonial Office

luter for the a Severaments to provide assistance if the deficion cause a shortage of cash in the Pransport Administra-

which savings have been effected on the Espenditure estimates, which savings have been effected on the Espenditure estimates, and They estrat that the realised deficit for the year 1931 should, so far as it cannot be met from the Reserve Fund, be earried the Bulance Shout as a deficit. That course would, the free repinion, be preferable to deducting the net deficit from the dalance of the Geneval's Fund. On the understanding from the dalance of the Geneval's Fund. On the understanding from the dalance of the geneval's Fund. On the properties that every possible means of reducing the prospective deficit that every possible means of reducing the prospective deficit that every possible means of reducing the prospective deficit that every possible means of reducing the prospective deficit that every possible means of reducing the prospective deficit that every possible means of reducing the prospective deficit that every possible means of reducing the prospective deficit.

I at, Mr. "our obertent Servanting

AV Nuit Hopr Rus

L. 17221 931 Mr. SMWCle 9/10 O.D R 10007 D (2 Mr. Tomlinson. Sir C. Bottomley. 10.70 fr. 1204. 1931 Sir J. Shuckburgh. Sir G. Grindle. Permt. U.S. of S. .. Parly. U.S. of S. Secretary of State. Dear Skevington Tor letter of the 20e1: ( S. 32goz /03/7/ J. Skevington leg Grang the Trospective Ireasury deficil a the working of the lengar ligarda Reclusion of Status we agree that hi ralised deficit Thanes be shearn as such a the Balance Sheet hos deductes from the Anarals And Ja Sact this is another les 4 and delices way Cots a and and to into details according details they across ( +this was to the part a hi lest parthagraph I am lette / that the actual hablif at the vali 1 22% chaes to shear as a working Expense a be Esperates for 832 a Let liable as shem? when he lit \$ 925 I the anticipates loves reas who los an he canes the Reser Account aunt that is Exhausted the balance ward their h character sefect beaut Jamo Smarl (Signed) H. T. ALLEN



in reply please quote Regd. No. 8.32902/03/7.



TREASURY CHAMBERS: WHITEHALL, S.W.1

2nd October, 1931.

Dear Allen,

Octomial Office letter of 21st September, 1931.
(17821/31) seeks authority for meating the expected deficit
of the Kenya and Upanda Railways and Marbours for 1931, and
apy upovoidable absight for 1938; from the Rendwals Fund.

any unavoidable deficit for 1988; from the Renewals Fund.

In asking that Treasury sanction should be sought before any recourse is had to the Renewals Fundato meet any emergency for which the funds in reserve are insufficient what and not wish to imply that to will the Renewals Fund.

would be the proper method of mosting any unavoidable deficit.

Our concern in fact was to safeguard the Renewals Fund trum unnecessary raids.

In our view any unavoidable deficits (after exhausting the Reserve Fund) ought to be shown in the Railways and Harbours Balance Sheet as an accumulated deficit.

.T. Allen, Esq., Colonial Office 1

It would then be clear to the local planters that there existed a deficit on past working which would have to be made good out of profits before any question could arise of reducing rates on the ground that rate reductions could be afforded. It would almost certainly be more difficult to bring home that fact and the sanctity of the Renewals Fund contributions if deficits were deducted from the balance of the Renewals Fund, even though the nature of the deduction was clearly shown in the Balance Sheet.

Railways expenditure, and provided all possible means of reducing the prospective deficits continue to be explored we shall have nothing to say.

We should not wish to question the view that the

tackling with commendable vigour the problem of reducing

Governments of Kenya and Uganda should not at this stage be called upon to meet the deficits. It would be preferable that the Transport Administration should be regarded as a self-supporting undertaking, liable to make good any deficits

out of future profits. It may, however, happen, especially if the depression continues much longer, that the accumulated deficits will produce a shortage of dash and that the two Governments will be bound to come to the rescue.

Before we reply officially I should be glad to know whether you see any serious objection to the realised deficits being shown as such in the Balance Sheet and not deducted from the Renewals Fund.

The 1932 Estimated Should, of course, be framed on

the basis of providing a 25% Henbwals Fund contribution, and the estimated deficit them a rights should be shown as a

Yours sincerely,

A frem 9

X.17221/1931 Kenya o. o. Mr. Allen 2//9/31 Downing Street, Mr. Tomlinson.

21 September, 1931.

IMPORTANT

With reference to paragraph

(No.13 of 16250/30) 7 of the letter from this Department DRAFT. of the 28th of January, I am directed THE SECRETARY. TREASURY. by Mr. Secretary Thomas to transmit

sir

to you, to be laid before the Lords Commissioners of the Treasury, the accompanying copy of a despatch

> from the High Commissioner for Transport Kenya and Uganda, with regard to the financial position of the Kenya

> > and Uganda Railways and Harbours.

2. It will be seen that, on the

anticipated that the deficit in respect

of the Railways and Harbours for the

basis of contributions to the Renewals Fund at the rate of 21 per cent, it is

present year will amount to £205,239, and.

Sir G. Grindle. Permi. U.S. of S. Parly. U.S. of S. Secretary of State. Cais . r. minute Erillier No. 76 7th Soots 434 J. 116, 46 126. 28 ho 1331 Jours Selan 104

X Sir C. Boltomley. 21. 5

Sir J. Shuckburgh.

and also that a further deficit in the neighbourhood of £100,000 will be incurred in the year 1932. The High incurred in the year 1932. The High Commissioner therefore asks that sanction may be obtained for charging these prospective deficits to the Penewals Fund. Their Lordships will recollect that it was agreed that their manction should be sought before any recourse is had to the Penewals rund to meet any emergency

for which the funds in reserve are

in the view of the High Commissioner
that, having regard to the financial
position of the Covernments of Kenya
and Uganda, it is out of the question
to call upon those Covernments to meet
the prospective deficits, and, in the
cirgumstances, there is, in his opinion

no alternative to asking the Lords Commissioners to agree to the proposal that they should be met from the Renewals Fund. far as the Secretary of State is in a position to judge, the sevings referred to in paragraph 4 of the High Commissioner's despatch, which represent approximately 20 par cent of the original estimate of expenditure, show that the local administration has made a real effort to grapple with the problem. but if the senction now sought is given, it would, of course, be on the understanding that every possible means of reducing the prospective deficits would continue to be explored. / further, the Secretary of State would propose to ley it down of a condition that the

liability to contribute to the

Renewals Fund on a 21

A copy the suspection of the process of the pass of the pass of the pass of the process of the p

already law down must continue and that any sime taken from the Fund in respect of realised dericits in either 1931 or 1932 should be replaced as soon as the finances. of the Administration permits. In addition the Secretary of State considers that in serecing in principle proposel in regard to 1932 arlivian b 124 per centiamula be shown as a 11 the Datimates for 1932 that no definite amount should at present be allocated to meet the anticipated deficit in that year; and that the extent of any further recourse to the Renewals Fund should be determined.

by and limited to the amount of the

defleit which in the result may be

found to be unavoidable after every

effort has been made to balance.

the accounts of the year.

4. As the High Commissioner
is anxious for an immediate decision
the Secretary of State trusts that
ble Lords Commissioners will see their
way to inform him at an early date.
that they concur in the proposals.

I am, etc.

HTaice

HIGH COMMISSIONER

FOR TRANSPORT.

201

OFFICE OF THE HIGH COMMISSIONER FOR TRANSPORT,
GOVERNMENT HOUSE,

In paragraph 7 of my despatch Transport No. 126

RECEIVED 17SEP1931 COL OFFICE NAIRÓBI, ~~ KENYA.

√ September, 1931

Sir,

No. 3 on 14143/A/31. (literchment) In even, he duf

of the 28th of July, 1931, I indicated the probability that the financial results of working the Transport Services for the year 1931 would not admit of the contributions to the Renewals Fund being made on the scale laid down by your predecessor, the shortage at the time I forwarded that despatch being estimated at between 2100,000 and £150,000.

ro the

closely the latest estimate of the probable financial results of working the Railways and Harbours, in consultation with the General Manager, and it now appears that the Revenue and Expenditure of the Administration is likely to be:

I have again had an opportunity of examining

Railway Revenue Railway Working Expenditure:

2,000,000

Ordinary Working £
Expenditure 1,269,801
Contributions to
Renewals Fund
on 24% basis 307,860

Estimated Balance available to meet Loan Fund Charges

Loan Fund Charges 609,368

Less Miscellaneous Receipts Net Revenue Account 25,000

Leaving...

1,577,661

422,339

584,368

THE RIGHT HONOURABLE J.H. THOMAS, M.P.

SECRETARY OF STATE FOR THE COLONIES
DOWNING STREET,
LONDON'S W.1.

£.

£205,239

balance.

Leaving an estimated Loss in respect of the Railways of	162,029
To the foregoing has to be added the loss on the Port which is now estimated at	60,000
Waring the loss for 1931, if these Estimates are realised	222,029
There is a balance in the Reserve	16,790
so that the total estimated shortage	

This estimated loss of £222,029 is based on the Railway Earnings reaching £2,000,000, an estimate which rests largely upon the Uganda cotton crop prospects being so favourable shortly as to produce imports in anticipation of its disposal. Failure of that anticipation may substantially increase the estimated loss above the figure given.

for the year 1931 is now ...

- 4. The estimated Working Expenditure of £1,269,801 represents a saving of £328,611 on the original estimate and follows from the drastic economies that have already been introduced.
- 5. Two courses are open to the Administration for the purpose of financing the actual 1951 loss:-
  - (a) to call upon the Governments of Kenya and Uganda to meet it; or
     (b) to withdraw the amount from the Renewals Fund.
- In the present financial position of these tarritories the first alternative is out of the question.
- predecessor on the 28th January, 1951, to the Secretary to the Treasury (No. 16250/30) an assurance was given to the Lords Commissioners that their sanction would be obtained before any recourse was had to the Renewals Fund

In the communication addressed by your

10 i3 ex 1625c/2c

balance for the purpose of meeting such an emergency as has now arisen. The position confronting these Transport Services is such that, in my opinion, there is no alternative but to seek that sanction.

As indicated in my previous despatch, Railway Council will, at its next meeting, consider the draft Estimates of Revenue and Expenditure for 1932. Allowing for a full contribution to the Renewals Fund on the scale laid down by you, these draft Estimates at the moment disclose an estimated loss, on the basis of a Railway Revenue of £2,150,000, of £118,174 and a loss on the Harbours of £45.336. making a total estimated loss of This sum will be reduced by the amount represented by the additional economies which have been tentatively approved by you, subject to consideration of Railway Council's recommendation, and the effect of these economies, as well as certain other savings not provided for in the draft Estimates as they appear at the moment is likely to reduce the estimated loss of 2163,510 to a loss in the neighbourhood of 2100,000 which, should it materialise. I also propose should be met by a temporary withdrawal from the Renewals Fund.

- 9. I trust, therefore, that you will see your way to securing from the Lords Commissioners of the Treasury their sanction to financing the 1931 loss in the manner proposed and to make similar provision in the 1932 Estimates for the estimated loss which, after Railway Council has considered those Estimates and I have had an opportunity of studying their advice, it is agreed should be provided for:
- 9. The net regult of these proposals will be to reduce the contribution to the Renewals Fund from

nut Usi Biologic facionali facionali

£307,860....

2307,860, the amount required on a 24 magin of the value of wasting assets, to 2102,521 in 1931 and to approximately 2200,000 in 1932.

10. In all the circumstances it is considered that this method will meet the situation in a time of grave financial difficulty with least hardship to all concerned and with least damage to the Transportation organisation.

ii. I need hardly assure you that every possible means of reducing expenditure is being explored, but, in common with all other railways in the world, the fall in reverme makes it shout impossible to beliance the fransportation pudget without calling to some extent upon Reserve Funds in the manner suggested above.

12. I should be glad to receive your carly concurrence with these proposals, as the draft Estimates are now under consideration.

Thave the honour to be.

SIT

Your most obedient,

hundle servant.

HIGH COMMISSIONER.

d-01./2 00 IUL 1 17226/3 Mr. Eastwood 161-Downing Street. Sir G. Bottomley. 21-7. 34 July, 1931. Aux 12,020/31. Sir I Shuckburgh. Sir G. Grindle. Permt. U.S. of S. Parly, U.S. of S. Secretary of State. I have the honour to acknowledge the receipt of your confidential despatch DRAFT of the 11th May in which you dealt with TRANSPORT the provision to be made for renewals and KENYA-UGANDA reserves in the accounts of the Reilway CONFIDENTIAL Administration and with verious other High Commr. financial matters. the provision for As regards/renewals, the position California de Carpo is fully set out in panegraph of the Call Belleville Control Control letter to the Treasury of the 28th January. of which a copy was enclosed in my despatch \_\_ Nos.13 and 14. No.15 of the 5th February; bud, hutw reford experiences ( 16250/30. which the liability for the repayment of the original cost of the Uganda Pailway to His Majesty's Covernment in 1911 of numeronous F foon thei I do not feel [Ric Station base spec action] justified

stified in re-opening the question. with the Treasury out he arrangement agreed with them must therefore be regarded as definite; / Provision mas should accordingly be made at the rate of  $2\frac{1}{2}$ trosphorous per cent in 1932 and/1933, and/in the absence of any further arrangement, horeafter at the full "life" rate the short provision in the earlier years algo being made good. 4.3, I note from paragraph 8 of your despatch that you eee no immediate prospact of placing £200,000 a year to reserve, as well as  $2\frac{1}{2}$  per cent to renewals. the agreement reached with the Treasury, out that no assurance however, it was poin could be given that the sum of 2500,000 would actually be accumulated by the end I.C. an subject is that or 1934, and the ould be content if instructions were / given for the Reserve Pund to be raised to that figure as rapidly as circumstances

Such instructions were conveyed to you in paragraph 4 of my despatch No.24 of the 9th March. If, therefore, your administration makes every endeavour, to build up the

16 on 16250/30.

for which the Asserted Countries insufficient.

reserve accordingly, that is the most that

In paragraph 9 of your despatch,

You said that/additional loan expanditure

for the Kedowa-Kericho and Thika-Donyo Sabuk

branch lines has been sanctioned. I would

point out that this is not strictly

specially correct, since in the case of the

Kedowa-Kericho branch, the inclusion of

the service in the loan programme has been

agreed only in principle, and subject to

allow, and if possible by the end of 1934, on the understanding that their sanction will be sought before any recourse is had to the Renewals Fund to meet and emergency in reserve and for which the Maserus South the insufficient. Such instructions were conveyed to you in paragraph 4 of my despatch No.24 of the 9th March. If, therefore, your administration makes every endeavour, to build up the reserve accordingly, that is the most that is required at the moment. In paragraph 9 of your despatch, سكتن فرنساسهه و يا ين For seld that additional loan expenditure for the Kedowa-Kericho and Thika-Donyo Sabuk branch lines has been sanctioned. I would point out that this is not strictly ance bing correct, since in the case of the Kedowa-Kericho branch, the inclusion of the service in the loan programme has been agreed only in principle, and subject in

further investigation.

Anddressites

16 on 16250/30.

Emmated in 1925) 5.6. As regards the remaining loan the Railway would belong to the Imperial expenditure recommended for transport Government when the debt was paid off. But ا مسطد داست ا purposes, the position is that the tne liability was becessarily admitted expenditure was sanctioned on the condition it has been agreed that the question The ment of a that effect is given to the agreement whether repayment chould actually be made with the Treasury regarding the renewals divil be had been postponed until 1934, and I am and reserved and also that fresh capital unable to anticipate the ultimate decision expenditure (which includes the expenditure on the matter by any further settlement at in question) will be deferred as far as the present time possible until the traffic outlook improves. In paragraph 10 of your despatch, you expressed the hope that repayment of the cost of the original Uganda Railway has not been accepted as a definite liability against either the Transport Administration and yours a or the Government of Kenya/ Although asis in come wat the Acts do not contemplate repayment, it was, on the other hand, definitely stated by Mr. Churchill in the House of Commons on the 6th August, 1907, that if the then arrangements were continued,

In :

CONFIDENTIAL (3)

DOWNTH, STREET,

Q. March, 1931.

Sir.

I have the honour to confirm the telegram .

in the following terms which I sent to you on the oth March

(Confidential No. 75) regarding the loan regardents of the Government of Kenya and the Kenya and Uganda Railways

and Harbours

briefly:

Tour confident of the flow form 19th Nume 19th No. 91.

Loan requirements. Visideneurrance of Treatury I now approve proposals to the extint and applect to the original indicated on the correspondence and order with the confidential despatches will get extended, 2000 and but February 1961.

Lecoutth follows.

2. Took los a copy of the really unfoll the been received from the horis Communication of the Treasury to the

letters from the deletial Office of the 20th dendity; copied of which accommiss my confidential [2] desinten of the 5th lebrary.

t sin be engaged to mammine the collina

The figures given in puragraph 4 of sirvidual.
Original annihisations attained of the 17th June 12d0

Approved acretices r 13, 464, 160

parther, requirements - 198,074,604

BRASADIER GEBERAL SIR JOSEPH A. BYRNS, K.C.M.S., F.B.E., Q.B. In submitting the proposals to the Treasury, the

Approved services 3,264,140

Add for Branch lines 48,100 3,307,240

Further requirements 2,274,605

( NeirobinTown Beduct Planning 30,000 450,000 1,844,605)

( Branch lines 400,000 450,000 5,761,845.

of which 23,495,964 represented Colony servives and 21,667,891 Fransport services

Ind Rejustices referred to in paragraphs 7(1) and B(1) of Mr Moore's confidential telegram (no.59% of the 1.12 leth November, 1936; had the effect of increasing the 1.25 Confoneservices by 183, and reducing the Transport services by 183,000; with the result that the total of the agreed services to be met from advances pending the Issuerof's further loan is now \$1,775,165 calculated as follows:

Services provided in Sarvices unirovide Schedule of Ordinance 2,231,971 Colony 3,494,107 1,262,136 1,640,891 Transport 1,132,881 513.010 5,139,998 3,354,852 1,775,146 4

(a) This figure is also arrived at/by deducting from the amount of £1,551,595 referred to in puragraph 4 of the Treasury

Treasury letter of the 24th February, the sum of £69,459, representing services originally included as "further requirements" for which provision has been made in the schedule of the recent loan.

- 4. This additional loan expenditure has been approved on condition that effect is given to the arrangements set out in paragraphs 2 and 3 and paragraphs 6 and 8 of the Treasury letter of the 24th February, which deal respectively with the questions of
  - (a) the surolus balarces of the Colony; and
  - (b) the provision to be made for Renewals and Reserve in the accounts of the Kenya and Uganda Rullways and Harbours.

I have addressed you securately on these matters in

- (a) my Kenya confidential despatch of the 9th March, and
- (b) my Transport despatch No. 24 of the 9th March. One copy of each of these despatches is enclosed for ready reference.
- further conditions referred to in paragraphs 4 and 2 of the Treasury letter of the 21th February:
  - (1) that until the revenue outlook is orighter,
    the dolonged divernment will proceed slowly
    with freedegapital expenditure not agreetly and
    immediately productive.
  - (2) that the frosh cupital expeditions on Transport sanvious will be deferred as far as possible until the traffic outlook improves, and
  - (5) that the programme of capital expenditure on Transport services will be regarded as final until 1932, except in abnormal circumstances.

- have agreed to exclude from the last stipulation the two extensions Kedowe-Kerocho (Jamji) £300,000 and Thika-Bonyo-Sabuk £50,000, included in the provision of £400,000 for branch lines. Provision for the third extension to Betere £50,000 was made in the schedule of the recent loan. As regards the Kedowa Jamji extension, I would refer you to my confidential telegram No.32 of the £50th January and my confidential despatch of the £th February. Mr. Moore's confidential despatch No.175 of the 3rd December, 1920 regarding the extension to Donyo Sabuk is receiving consideration, and I shall communicate with you on the subject in due course.
- The remaining item excluded from the frogramme submitted by Sir Edward Grigg is the sum of £30,000 in respect of Mairobi town planning. In this connection, I would refer you to paragraph 10 A(ii) of the letter to the Treasury of the 26th August, 1930, a copy of which accompanied my confidential despatch of the 9th September, 1930. I shall be glad to receive in due course an estimate of the liabilities ultimately involved in this acheme.
- 8. I have also to invite your attention to the second point raised in the last paragraph of the spovementioned letter to the Treasury, I request that when you are in a position to formulate them you will furnish your views as to the That loom proposals of the Government

till 1934, but I have no doubt that you will agree that it is now not marely desirable but imperative that any additional proposals for loan expenditure should be confined to really essential services and as far as possible to services which are directly and immediately productive.

9. In paragraph 11 of his despatch confidential 10.91 of the 17th June, 1930, Sir Edward Grigg Submitted certain proposals as relates the power of virement.

The position is, however, altered with the passing of the recent specific Loan Ordinance No. 43 of 1930, getten 3 of which governs virement between items in the schedule to that Originally Criss specific to getten, to gir Lysin Griss specific to get the confidence of approved as reviews however to gir Lysin Griss specific however to gir as a chemical for approved as girls and the girls of the girls of the confidence of the con

10. I shall address you in a separath despatch with research to the question of the purchase of the kenya projectorate; in the meantime, no public reformace should be made to this matter.

I linve the honour to be,

272

Your most obeuient

humble servant,

(Signed) PASSFIELD

## Extract from House of Commons Debates of 20-21 March, 1907 UGANDA RAILWAY.

MR. WEDGWOOD (Newcastle-under-Lyme): I beg to ask the Under Secretary of State for the Colonies, with reference to the Uganda Railway Government strip, whether these lands are in the position of a security for the money advanced by the Imperial Government to build the railway; and, if so, whether he will make arrangements that no more of this land be alienated without the sums realised or according being allocated specially to the reduction of this debt; instead of being used as at resent for current expanditure of the Colony.

Whe under scortagy of state for the cclonies (Mr. Chirahild, Menchester W.W.): The zone or strip originated in the days when the luture status of the reilway waspatish undertermined, and the principle was then the down that the roceipts thereiron should be set or against the bapital cost of construction. Now that the railway has become a branch of the frotectorate Administration the retention of the cone as a separate! estate is anomalous and administratively inconvenient; and so long as the Protectorate is not seli-supporting the appropriation by this country of the profits on the zone does not secure any real repayment to the British Exchanger. Lin these circumstances His Majesty's Government have decided that the question of repayments contaccount of the capital cost of the railway shall be deferred until the Protectorate can dispense with an Imperial Grant a-aid; and that the railway zone shall cease to be treated as a separate estate; the revenue derived therefrom being treated in the same way as the receipts accruing Trop other lands in the Protectorate.

Extract from House of Commons Debates of 17th June.

## UGANDA RAILWAY.

MR. HAROLD COX (Preston): To ask the Under Secretary of State for the Colonies what is the indebtedness of the Uganda Railway on account of the sums borrowed upon the credit of the United Kingdom; at what rate of interest those borrowings were made, whether any portion of that interest has ever been paid out of the in not, what would be the earnings of the railway; addition to the indebtedness of the railway up to 31st March, 1907/ 11 compound interest had been charged upon all interest not paid out of the earnings of the railway, what would be the sum due this year from the railway by ray of interest upon its total indebtedness and how much of that sum he hopes to be able to pay to the Changellor of the Exchequer.

(Answered by Mr. Churchill), The total sum borrowed for the construction of the Ugunda Railway is £5,502,592, of which £2,466,000 was borrowed at 23 per cent interest per annum and the balance at 3 per cent. As the hon. Member was informed on the 28th of February, the deut is boing repaid by means of annuities of which the last payment will fall due on the 15th of November, 1925 but no portion of the payments of principal and interest in connection with these annuities has been drawn from the railway. It no part of the principal sums had been paid off, and the interest had been allowed to accumulate, the additional debt in respect of arrears of interest would have amounted to about £1,177,000 on the 31st of March, 1907, and the interest due this year on the whole debt would have been; The rovenue of the railway is merged in the

general revenue of the Protectorate, and as that revenue requires a considerable grant from the Exchequery in order to balance the expenditure, there is at present no prospect of meeting the charges on the debt out of such revenue.

Extract from House of Commons Debates of 6th August 1907.

## UGANDA RAILWAY ANNUITIES.

MR. FELL (Great Yarmouth): I beg to ask the Under-Secretary of State for the Colonies if the instalment of annuity of 319,112 to be paid to the National Debt Commissioners for the Uganda Railway will be payable in full each year until the debt for the construction of that railway is extinguished, or will the annuity be reduced by the amount of any annual profits which may be earned by the railway; and to whom will the railway belong when the debt is paid off.

MR. CHURCHILL: The annuity will be payable in full for the present as it is considered that the interests both of the Eritish taxpayer and of the east african and Uganda Protectorates will be better served expelying the annual profits to the development and extension of the railway with a view to increasing still further the profits derived from it. If the present arrangements are continued, the railway will belong to the imperial Government when the debt is paid off.



HIGH COMMISSIONER FOR TRANSPORT.

CONFIDENTIAL.

**(** 

NO: 14

RECEIVED

8 JUN 1931

COL. OFFICE

OFFICE OF THE HIGH COMMISSIONER FOR TRANSPORT,

GOVERNMENT HOUSE,

NAIROBI.

NAIROBI, Kenya

// ™ May 1931.

My Lord,

I have the honour to refer to Your Lordship's

subject of the provision to be made for renewals and .

reserves in the accounts of this Administration.

2. Before the arrival of this despatch, I had communicated to the Railway Advisory Council the terms of Your Lordship's despatch TRANSPORT No.15 dated 5th February on the same subject, and also a memorandum to me by the General Manager dated 31st March which dealt with the question of the provision for renewals and reserves and particularly General Hammond's Letter dated 10th Movember, 1930, a copy of which was forwarded with Your Lordship's despatch No.15. A copy of this memorandum by the General Manager is enclosed.

The Railway Council at their meeting on the 8th April, after a consideration of these papers and a discussion of the subject, passed the following minute:

"Council noted from the correspondence placed before it that the Secretary of State proposes to issue instructions that the contribution to Renewals Fund shall be at the rate of 21%, with the possibility of increase to 3% at a later date, while at the same time the Reserve Account is to be increased to £600,000.

"Council desires to re-affirm its resolution (4) embodied in Minute 520 of the meeting of Council held on April 28th/29th,1930, which reads as follows:

'That in the opinion of Council, based upon the report of the Departmental Committee and the General Manager's memorandum, dated 29th March.....

THE RIGHT HONOURABLE

LORD PASSFIELD, SECRETARY OF STATE FOR THE COLONIES, DOWNING STREET, S.W.1. March 1930, addressed to the High Commissioner for Transport, and subject to review ten years' hence, a case has been established for the retention of the 2% contribution to the Renewals Fund on account of depreciation of wasting assets, as regards the Railway, and that, as recommended by the General Manager, an adjustment should be made in the Estimates for 1930 by transferring the sum of 156,594 to the oredit of the Interest Reserve Fund."

"Council hopes that the High Commissioner will consent to address further representations to the Secretary of State in this matter and that His Excellency will transmit to the Secretary of State the memorandum prepared by the General Manager replying in detail to the arguments advanced by General Hammond."

I have approved of this minute and forward it to Your Lordship together with a copy of the memorandum prepared by the General Manager. I have examined this subject carefully and on the advice which has been tendered to me consider that a 21% contribution to the Renewals Fund for the years 1931-33, a contribution which has to be raised to a higher rate in 1934 when the short provision for the years 1931-33 will also have to be made good, is too high for an expanding administration in young and developing countries when Sinking Fund is also being paid and other reserves built It appears to me that such a contribution which would make provision for more renewal expenditure than will be required, as is shewn in the figures given in the General Manager's memorandum, might be desirable if these territories were fully developed and enjoying prosperous years, but in existing circumstances will penalise the present generation too heavily. In my opinion a less contribution is in present circums tances adequate and the whole situation could be reviewed again in, say, 10 years' when the position in these territories will have been stabilised.

4. At the present time the universal economic depression, combined with certain local difficulties, is the inaping a serious effect on the revenue of this Administration.

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It appears; however, from such information as is available that this Administration is, at present, in no worse straits than many others in this respect. If, at such a time, notwithstanding the fact that provision for Sinking Fund is made, contributions on a full life basis of assets have to be paid to the Renewals Fund, although they will never all be required for this purpose, while in addition the rate of contribution to the Reserve Account is to be at a high rate, the standard of maintenance will be reduced since the necessary money will not be available to maintain it. That is to say, assets will deteriorate more rapidly than they should do and thus make increased demands on Renewals Fund.

I am informed that neither the Nigerian Railways nor the Sudan Railways contribute to Renewals Funds at a 3% rate and at the same time provide for Sinking Funds and build up their Reserve Fund to an amount proportionate to 2600,000, while I observe from General Hammond's last report on the Tanganyika Railways that no Renewal Fund there has yet been started and that though he recommends the formation of such a Fund by contributions on a life basis for assets, that Fund will pay Sinking Fund charges. It is presumed that full contributions to Renewals Fund and Sinking Fund in addition to large contributions to Reserve Funds have not been made by these Railways in the past owing to the difficulty of making the necessary provision in their annual budgets at a time when both the railways and the territories served by them were developing, although during this period there was no general financial depression, and not because General Hammond has calculated that their requirements for untreseen obsolescence or any similar cause are likely to b less than on this Administration.

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I agree with the General Manager in thinking that the purpose for which the Renewals Fund is intended is fully understood and that if money is accumulated in that Fund, additional to the actual calculated requirements for renewals, it will in no way remain as a hidden reserve, but attempts are likely to be made to raid that portion of this Fund referred to by the General Manager as Surplus Renewals Fund in time of shortage of money. Whether reserves would be less likely to suffer from attempted raids if included in a Reserve Account, as is the opinion of the General Manager, I am unable to say, but I agree with the General Manager in thinking that the Reserve Fund should be built up more rapidly. Provision could be made for protecting contributions to this Fund by an arrangement that a certain sum, say £50,000, should be required to be paid in annually, even in bad years, as a first charge after interest charges and Renewals Fund contributions until a certain minimum had been reached, and further, that when in good years a surplus revenue obtained this could be credited to the reserve account or Renewals Fund in an agreed proportion.

It will be noted that the General Manager does not now wish to press his original suggestion that rolling stock might be purchased out of Surplus Renewals balance. connection with this, I invite attention to the fact that even if this arrangement were made it would not allow the General Manager to incur capital liability without reference to higher authority, as stated by General Hammond. The Order in Council defines the powers of the High Commissioner in respect of railway and harbour works and services and the General Manager's powers in this respect have been laid down by the High Commissioner. In all cases, the General Manager's. demands for new rolling stock and recommendations for allocations of cost for such stock would be submitted for the consideration of the Railway Advisory Council and then to-me before being ordered.

the Lords Commissioners of the Treasury of the proposed

16345/30

additional loan expenditure on Transport Services has been given, and make the following remarks on the positions of the Renewals Fund and Reserve Account. As stated in para.12 of my despatch No.57 of the 31st March, 1931, the sum of 256,594 was not transferred from the Renewals Fund to the Reserve Account in the 1930 Account: the Renewals Fund therefore, was credited with a 21% contribution last year and arrangements are now being made, in accordance with the terms of Your Lordship's despatch, to credit it with 22% this year.

I note the conditions on which the approval of

16345/30

The Reserve Account as shown in my despatch No. 57 dated 31st March, at the 31st December last contained the sum of £16,790 and under the revised Estimates for 1931 now being worked to, and allowing a 25% provision for contribution to the Renewals Fund, a sum (if the revised Estimates prove to be accurate) of approximately £40,000 only will be available for the Reserve Account, making a total of 256.790 in this account at the end of this year. It is impossible to thorocast the railway budget up to the end of 1934, but I see no prospect in addition to making the 2 contribution to Renewals Fund of placing the sum of approximately £200,000 a year during each of the next three years to the Reserve Account, so as to build up that account to £600,000 by that year.

Confidential (3) of the 9th March 1931, to the Governor of Kenya, that notwithstanding the fact that the Treasury conditions as regards the Renewals Fund and the Reserve Account are not likely to be fulfilled by 1934, that the additional loan expenditure which has been recommended forthe Redova-Kericho branch and the Thika-Donyo Sabuk branch has been sanctioned. An Your Lordship, is aware, a detaile survey of the Kedowa-Kericho line is now being made and a

I understand from Your Lordship's despatch.

similar survey is being made for the Thika-Donyo Sabuk branch and when these have been completed. I am arranging for the detailed estimates to be again examined by the Railway Council with a view to ascertaining whether the existing present depression has in any way changed their views as to the need for the construction of these lines and as to whether the Administration should still agree to construct without a guarantee. I am, however, not clear as to whether the other transport expenditure recommended is sanctioned in view of the fact that the Treasury's conditions will probably not be implemented in full and should be glad to be informed as to what the position is.

10. I do not at present wish to discuss the case of the

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liability in respect of the cost of the original Ugenda Railway, but, with reference to the correspondence forwarded with Your Lordship's confidential despatch TRANSPORT, KENYA-UGANDA, dated 17th June, 1929 Titmist that this does not mean that the question of repayment has been definitely accepted as a liability against either this Administration or the Government of Kenya and Ugands. Locally, the view has always been held that the question was an openione for discussion without prejudice in 1934 and particular reliance has always been placed on the Secretary of State 's statement in the House of Commons as reported by Hansard on the 23rd of April, 1914, that \*No repayment has been made by British East Africa in respect of these advances (original cost of Uganda Railway), and no such repayment is contemplated under the Acts. A statement which appears to support the view held locally.

I have the honour to bed

Your Lordship's most obedient, humble

HIGH COMMISSIONER

servant.

31: March, 1951.

THE HIGH COMMISSIONAR FOR TRANSPORT.

PROVISION FOR RENEWALS.

Despatch from the Secretary of State, No. 15, dated 5th February, 1931.

It is noted from the enclosures to the above despatch that prior to reference to General Hammond, the financial advisers of the Colonial Office were inclined to support the recommendations contained in your despatch No. 86 of the 22nd May, 1950.

- 2. In his letter to offeral Hammond, dated the 13th October, 1930, the Secretary of State states, in connection with the relation of Sinking Fund to Renewals, that loans have to be repaid by fixed dates and the funds required to repay them must be evailable unless Government is prepared to take the undesirable risk of being able to raise fresh loans covering the repayment at these dates.
- 5. This appears to have been writ on under a misapprehension. The Sinking Fund provided in respect of certain of our loans will not be sufficient to cover redemption in full, as is shown by the following statement:-

NSPORT PORTION	DATE OF	ACCUMULATED			
	REDEMPTION	SINKING FUND AT LATEST DATE OF REDELIPTION	RAILWAYS	HARBOURS	TOTAL
			£	£	£
£ 245.386	.15.9.1956	3,868,083	252,192	125,111	377,303
	15.1.1958	2,583,555	2,141,568	274,877	2,416,445
k i	1.5.1950	838,994	1,505,040	496,297	2,001,337
	245,386	245,386 .15.9.1956	f f f 245,386 .15.9.1956 3,868,083 2,583,555	### ### ##############################	### ### ##############################

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AND SOURCE PROPERTY.

to raise further loans to complete reasmption was not lost sight of by the Financial advisers to the Secretary of State at the time the foregoing were floated and short I term loans were decided upon in the hope and expectation that when the time for redemption arrived it would be possible to obtain further loans on more favourable terms. certainly the position as it was understood Provision for the redemption of capital at the usual rate of one per cent per annum is substantial and reasonable. No higher rate could be contemplated in normal circumstances. although the 1921 Loan allowed for a Sinking Fund at 1.5 per cont: on the other hand, no suggestion has ever been made that Sinking Funds prescribed by Loans Ordinances should be inter-

In connection with the above Table, it should be 5. explained that the figures differ considerably from those forwarded by the Colonial Office under the heading "Ugenda Reilwey Loans", as the latter have dealt with the Reilwey shere only, while the figures contained in the above Table include of necessity the Harbours' share.

fored with in any way whatever.

In paragraph 6 of his letter to General Hammond, the Scenttery of State recognises that contributions based on a full "life" basis is aminently orthodox and safe. recognises in the next two paragraphs that such a system does in fact provide more money than is required for "Renewals" and t that it is definitely not to the adventage of the country or Reilvey to impose heavier burdens on the present sen ration then are absolutely measure to maintain a sound finencial position.

O

territories, perticularly in such times as the present, are struggling for existence. I believe every logitimately relief that can be given without imperilling the finencial position should be given and they such relief will in the long run be to the finencial/edventage of the Relievy itself. I therefore consider that least has been made out on general grounds; in the interests of the Relievy itself; and taking the long view, for the closest examination of what minimum contributions are possible while still guaranteeing a perfectly sound finencial position.

9. In General Hammond's very able memorandum, I feel that this aspect of the matter has not been given due weight. In order to be sure that no financial risks are being run, it appears necessary to demonstrate more electly than was done in my first memorandum that contributions on a full life basis do in fact result in collecting under the name "Renewels" a sum of money that is greatly in excess of the amount required for such purpose

10. The following further explenetion is therefore given in the hope of definitely proving to the satisfaction of the High Commissioner that this statement is correct. To svoid confusion, I will call this surplus sum, accumulated o under the guise of a contribution on account of depreciation. the "Surplus Renewals Brlance"...

11. Surplus Renewals Belance.

Since on the given date some portion of our assets would be in a partly worn out condition, a Renewals Fund built up on a full life basis would carry as part of its beliance on amount that would never actually be required to pry for replacements.

12. This emount is referred to hereefter as the "Surplus Ronchels Belence".

13. For exemple:-

And machines, costing \$100 ccch, one purchased 1919, the other 1924 - "Line" - 10 years.

1920 - 121 | 122 | 125 | 124 | 125 | 126 | 127 | 128 | 129 lst mechine deorediction. 2nd/mcchine depresention. £10. 10. 10. 10. 10. 10. 10. 10. 10.

10. 10. 10. 10. 10. Potal contribu-

tions to Renewels Fund ····)£10.

20. 30. 40. 50. 70. 9D.110.130.150 Repl cements 100.

Brichec of Ronercls Fund £10. 20. 40. 50. 70. 90.110.130. 50

Obviously there is £50 in this fund that mill never be required since although a machine will have to be reneved of 5 year intervals from 1929 onwards, in every period of 5 years communcing from 1925 the two machines between them will contrisufficient to the Reposel's Fund to purchase this new maonius, lucving t c belened of £50 untouched.

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contributions are made on a full life basis.

15. In order that there should be no doubt about this,
I enclose as Appendix A. a statement showing how two sections
of line built at 15 years' interval actually provide a balance
of £20,700 that will never be required for the purpose of
carrying out renewals. This statement covers a period of £65
years and it is clear that if it were carried to infinity, the
result would be the same. The average rate of contribution
on a "life" basis of the assets shown would be 2.7 per cent.
The incidence of the 'Surplus Rancoul's Balance' would camit
of a reduction of contributions to the extent of 15 for 40

I trust the above examples will clearly demonstrate to the satisfaction of the High Commissioner the fact that, only full life basis, there will be decrease sum contributed that will not be required for the purpose stipulated.

yours.

- 17. It should further be noted that once this surplus Ronougla Belance has been withdrawn, failing further surpluses resulting from contributions in respect of new assets contributions must be made on a full like basis.
- 18. The question now remains as to that would be the surplus Renaudla Balance, provided by contributions on a full life basis, in respect of the whole of our resting assets, as they stood at December 31st, 1928.
- 19. The Departmental Committee plotted the position of the Fund over a period of 100 years. Our assets have such verying "Lives" (the longest is 100 years) and have been acquired on so many different dates that the Departmental Committee's tables would have to be estuaded through conturing to assertain that belonce with exactitude. At some

point the lowest balance would recur as it does in the years 2085, 2213 and 2363 in Statement, A.

- transfer of the explorer and College of

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20. It is clear from the Departmental Committee's report, however, that this "Surplus Renewals Balance" would be something over £2,000,000. This can be confirmed from a practical point of view since it is clear that we confirmed never carry out renewals fast enough to reduce the balance much below this figure which implies that our assets at the time would be equivalent to 80 per cent new.

The Tables on pages 37 to 45 of the Departmental Committee's Report show that contributions on a life basis would steadily increase the balance of the Renewals Fund until it reached £2,965m 733 in 1945 and that from that date onwards we should have a surplus that would never fall below £1,985,118 (in 1959). The low est balances occurring in long periods of years after that date are £2,539,780 in 1991 and £2,780,252 in 2028.

The lowest balance in each period shows an increase as compared with its predecessor. This is mainly due to the diminishing effect of arrears of depreciation. In this connection it is pointed out that the Departmental Committee has taken advantage of the "Surplus Renewals Balance" in making its recommendations, since it does not require as ets to contribute in respect of the portion of their life that had expired by 1924. For example, a locomotive purchased in 1913 would have to be renewed in 1938 after having contributed in respect of only a portion of its life. This matter of arrears of depreciation further complicates the question of ascertaining the exact "Surplus Renewals Balance" referred to in para. 10.

- Enough, however, has been said to demonstrate that.
  on a full life basis, a sum of more Than £2,000,000 will be
  surplus to requirements so far as Renewals are concerned. I
  trust the High Commissioner will have no difficulty in accepting this fact.
- 24. It now remains to consider to what uses this surplustrenewals balance can legitimately be put. These may be summarised as follows:-
  - (a) To remain in the Fund to balance actual depreciation of fixed assets and so keep the original capital in-tact.
  - (b) To provide working capital.
  - (c) To provide a "hidden" reserve.
  - (d) To meet cost of renewals due to obsolescence.
  - (e) To provide a good balance sheet for the purpose of raising loans.
- As pointed out in paragraph 7, if these territories and the Transport Administration were rich, it would be legitimate to make very generous provision for all the foregoing, even though such were much in excess of any probable requirements. Under the conditions that necessarily exist in new and struggling countries, it would be a short-sighted policy to saddle the present generation with more than is absolutely necessary to maintain a gound financial position. It is, therefore, from this point of view that this questions has been examined and on the conclusions so come to that my recommendations were based.
- 26. Examining each of the above "uses" to which the Surplus Renewals Balance can be put with the object of reducing the contribution where it can be demonstrated to be sound to do so in view of local conditions, the following may be stated:-

(a) The need for maintaining the original capital intact by making the Renewals Fund belance the actual physical depreciation of assets is of value to a private company; but for the reasons already explained in my memorandum of March, 1930, is not essential so far as a Government Railway is concerned. (It is, I think, unnecessary to elaborate this point further, as it will be

generally accepted.)

- (b) The amount of working capital required in normal times is about £1,000,000. Of this sum £450,000 is provided by "Working Capital Stores" and a minimum of nearly £250,000 rapidly increasing after 1933, would be provided by the Renewals Fund, if contributions were limited to 2% (vide Appendix B. to which I refer later) leaving a maximum of £300,000 to be provided by Betterment Fund and Reserve Account. In normal times the balance of these funds would be ample for this purpose while in times of depression, when expenditure is reduced to a minimum, requirements for working capital automatically decrease while the available Renewals balance automatically increases.
- A "hidden" reserve has cortain advantages; as it is perhaps less liable to be raided than an open Reserve It is. I think, this consideration which largely colours General Hammond's reluctance to agree to a reduction of the contribution. It should, however, be borne in mid that this "reserve" is how no longer: "hidden". It is well known in certain circles locally and is frequently discussed in the technical press. It is therefore certain that unless some definite use can be made of this reserve, sooner or later it will be raided! In fact I may state that because it is known to be an unallocated reserve, the suggestion has already been put forward to utilise it for some other purpose. It is precisely this difficulty that led me to suggest that this available sum should be put where it can be justified, i.e. in the general reserve. It is true that in the existing organisation the General Manager is the sole buffer between the users of the Railway who press for Rate reductions and the State which owns the Railway. It is obvious for various reasons that, speaking generally, the Railway Council and the High Commissioner must be influenced by a strong desire to reduce rates, and that the curbing power found in Companies where the Board of Directors, being under a necessity to meet the domaids of sharoholders for dividends strenuously opposes any measures involving the giving up of revenue, is entirely absent, yet, as General Manager, with that duty to perform, I reel it is easior to prevent a raid where a reserve is established on some definite basis for some strictly defined purpose, than where an unallocated surplus is known to exist.
- (4)=: Obsolescence must, of course, be allowed for and to large extent this has been done in the "life" that has been recommended. As explained in my earlier memorandum, the "life" of assets is a matter that requires constant examination.

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27. Taking our previous history into consideration and also the experience of other Railways during the past 100 years, I believe the lives recommended by the Committee to be reasonably conservative and to be ample to cover ordinary obsolescence and no undue apprehension need be telling on this score.

There remains, however, the question of special 28. obsolescence due to new inventions of a drastic nature. While there is no reason why such inventions and alterations of method should not evolve in future. Railway experience during the past 100 years does not suggest that they are likely to be so revolutionary and to mature so quickly as to take us by surprise, particularly in view of the fact that a Railway such as this would only adopt proved new inventions and methods after prolonged experiment and test elsewhere, and, in consequence, would normally be ebic to arrange for their introduction to a great extent as the lives of oxisting assets expired. A further consideration day this country is that our railways are in different stages of development. The equipment of the main line must of necessity be far more up-to-date than that of Branches and since main line and branches are both developing, it is found inpractice that there is a ready use on branch lines for equipment which is no longer up to main line requirements. There is the further safeguard that such betterments should justify themselves on their merits by ensuring lower costs and improved operating results and that the issue of now capital, provided out of Loans or Betterment for such purposes can be approved for these reasons. The large cleatrification schemes, for example, recently adopted by many Railways have been financed on this basis.

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I feel that General Hammond has somewhat overstressed the whole question of obsolescence and has given it a prominence that it hardly deserves, in this country at all events.

The final point is with regard to the need for a good Balance Sheet, as affecting the rate at which money can be obtained. While this is of general importance, particularly should the Transport Administration ever have to raise its own loens, up to the present it has not influenced the position to any extent. Neither does it appear that it is likely to in the future, since it is not general Railway practice to balance annual depreciation with Renewair Sand or Reserves. While, therefore, I do not deny the advantage of a good Balance Sheet, I do not feel that its economic justification is sufficient to warrant the retention of a special sum for this purpose, at the expense of development.

32. It will, I think, be clear from the above arguments that many questions must be settled before it can be agreed that contributions to a Renewals Fund should be based on a

that many questions must be settled before it can be agreed that contributions to a <u>Renewals</u> Fund should be based on a <u>full life</u> basis. References to a <u>proper life</u> basis would, therefore, appear to be samewhat out of place, as it is open to argument whether a <u>full</u> life basis is a proper one in all the circumstances.

33. Having demonstrated that there is, on a full life basis a Surplus Renowals Balance, and having explained in what way such a balance can be used, and having emphasised the fact that, if not allocated and justified, it is just as likely to be raided as any other Reserve, I will now deal with the criticism that my proposals will not in fact provide sufficient funds and that a subsequent General Managar will have to adopt a strictor financial ettitude than I now accommend.

54. It will be seen from the foregoing that it is not proposed to withold from the Renewals Fund any contributions that will at any time be required for the purpose of renewals. General Hammond, in certain Croumstances, is propared to recognise the legitimacy of reducing contributions to a Renewals Fund by reason of the fact that contributions are being made to a Sinking Fund. While I agree with him in this connection, my proposals do not go so far as this. The £2,000,000 which it is proposed to withold from the Renewals Fund will hever be required for the Furpose of renewals.

involves a reduction on the "full" life basis of 2126,621 per annum. That rate could be maintained for a period of about 16 years without exhausting the £2,000,000. It is not, however, proposed to exhaust the whole of the £2,000,000 at this rate, but to withold the emount of £126,621 for ten years, f.e. £1,286,210 in all, still leaving a surplus renewals belong of £733,790.

Assuming that no additional assets were acquired and that in consequence no further surplus renewals balances accrued, we should then have to face the necessity of increasing our contributions to the Renewals Fund until they reached a life basis. This could be done by allowing the rate of 2 to continue for a further period of six years, thus exhausting the £2,000,000 and then raising contributions to a life basis (1.e. increasing the annual amount by £126,621 per annum) and meeting the increase from the surplus revenue arising through the reduction of £160,600 per ennum in Toon charges.

The Secretary of State could, of course, ensure that surpluses arising through relief from Loan charges were not mortgaged in advance for some purpose other than to meet the increased liability for renewals, even if there were any involination locally to do such a thing, a contingency I cannot imagine.

The argument put forward that by the time existing loans are redeemed there will probably be further charges to meet in respect of new loans has no bearing on the point.

Such loans would be in respect of new and increased services and the charge on same could be relieved by the Surplus Ronowals Balance of the new assets in the same way that present Loan charges can be relieved by the Surplus Renewals Balance of existing assets.

59. General Hammond has drawn attention to the fact that renewels during the period 1930-45 will be on a low scale and that after that period Renewals expenditure will be heavier; that fact is recognised and has been dealt with in the foregoing, at no time during and after the first ten years period would there be any shortage of funds for the purpose of renewals.

of development and the probable rate of development in the future, the rate of \$2\pi\$ is likely to suffice for a very much longer period. This is demonstrated by a Table which has been proposed and attached as Appendix B. The figures shown in Columns 1 to 6 are based on the Departmental Committee's Report and a reduction of contributions to \$2\pi\$ on assets as they existed on \$1.12.28. throughout a period of 30 years.

Column 7 shows the contributions which would be provided (at the rate of \$2\pi\$) by new assets, already sanctioned, or for which sanction has been sought. Column 9 shows accumulated

relief from Loan charges and Column 10 the balance that should be lying in Renevals Fund and Reserve Account in addition to any contributions to the latter which are at present contemplated. It is not pretended that this statement is a complete or accurate forecast, but it is designed to give an indication of future probabilities.

General Hammond has stressed an objection to what 47 \_ he calls on arbitrary percentage basis. His objections could be readily accepted if the percentage was in any sense "arbitrary". The figures quoted in this memorandum and my previous one should, however, clearly show that the percentage has been fixed only after the most careful calculation; He further suggests that the present proposals are the result of insistent demands for reductions in rates. The real reasons, are the direct contrary. Unless the full ngeds as regards Renewals and Reserve Funds are known and appreciated. It is difficult to resist raids on what appear to be unnecessary surplus balances. The more clearly the full requirements of each particular reserve are known, the less easy is it for such funds to be raided. The fact that my recommendations do not produce any reduction in the total contribution to Reserve Funds, but only a readistribution

denoral Harmond refers to a vital difference between creating a hidden reserve through an excessive rate of contribution to a Renewals Fund, chargeable to working expenditure and creating a general reserve by contributing fluctuating amounts depending upon the result of the year's working... This is a most important point and one that must

into more closely defined compartments, should make this point

olear.

be fully safeguarded. There would, however, be no difficulty in laying down a minimum annual contribution to the Reserve Account and making this rank as a definite charge against Revenue, ranking in priority after the service of Loans and contributions to the Renewals Fund. Any further contribution to the Reserve Account could be left to be considered after the result of the year's working is known.

244. The size of the Reserve Account has been mentioned.

2600,000 should be the figure aimed at. With this, I am in

2600,000 should be the figure aimed at. With this, I am in

full agreement, but it must be realised that in times of world
wide depression such as the present, it is only possible to

make minimum contributions to the Reserve Account, and not

maximum.

As the High Commissioner is aware, it has been necessary this year to cut down maintenance to the absolute minimum and as a result the standard will to some extent be lowered. It would appear unwise and unsound to reduce the standard of maintenance still further mainly to contribute on a higher scale to a fund that will never require the maney for renewals purposes.

46. A Reserve Account of £600,000 should provide sufficient funds for an extended period of severe depression such as the present, but great care must be taken not to deplote such reserves by subsidies and grants as was authorised last year. If assistance of that nature must be allowed for, a further additional reserve for such a purpose must be created.

47. It will be seen, therefore, that I am in full agreement with General Harmond with regard to the need for adequate reserved. In stated by him, in private Railways the General Manager has the backing of the Board and the shareholders in fighting against the demand for uncommonic rates. On a State

Railway, however, the General Manager has to bear the brunt of the fight, frequently without the support of the Railway Council and the Government. His reserves must be well protected, but our sole difference of opinion lies in the fact that I want the various reserves defined and justified whereas he, because it is a direct charge on working, ranking before the service of Loans, would like to see a hidden reserve held in the Renewals Fund.

48. Summarising the position, it is contended:-

- (1) As a principle, contributions to Reserve Funds, during the early stages of a developing country, should be no higher than necessary to maintain a sound financial position.

  In this connection it may be stated that the Ugunda Railway itself could never have been built if a condition of its construction had been that in addition to paying ordinary Working Expenses, it should set aside % for depreciation, 1% for Sinking Fund and pay 5% Interest charges. All this would be most prudent and whee, but impropticable.
- (11) The various Reserve Accounts should be clearly defined and justified for their particular purpose.
- (iii) Contributions to a Renewals Fund on a full life basis provide "hidden" reserves that are now known and discovered and dament be defended on the score of "Renewals" alone:
  - (iv) That this Surplus Renewals Balance can be witheld without danger to the Renewals Fund, while allowing for all that can be anticipated in the way of obscissomes, higher cost of replacement, etc. etc.
    - (v) Owing to the system of Sinking Fund payments, funds can be definitely ear-marked to raise the contributions to the full life basis, if and when required.
  - (vi) For the reasons explained, the 2 contribution for the next ten years will provide fully for all renewals ond. It necessary, it can be raised in due course to a life basis without affecting the finances of the Administration.
- (vii) That the Reserve Account should be built up as rapidly as circumstances permit to £800,000.

- (vill) The minimum contribution to this Account to be a charge against Revenue, ranking immediately after the service of Louis.
  - (ix) That a further contribution, depending on Working results should be made whenever possible.
  - (x) If subsidies and assistance to industries is to be provided, a special Reserve Account (which might be called a Subsidy Account) should be opened for this purpose, which is an entirely different one to that of the Reserve Account.
- 49. In none of the above arguments has an attempt been made to utilise the fact that we do provide a Sinking Fund in addition to a Renewals Fund. It can, however, be argued and is so argued by many competent authorities, that where a Sinking Fund is provided there is no need; in fact it is definitely an unfair tax to provide a Renewal Fund in addition.
  - 50. My proposals do not go as far as that, partly because the Sinking Fund contribution is not sufficient to amortize loans during the average life of assets, and partly because of the trouble and cost of raising capital funds for renewal purposes, making such a course undesirable. I only refer to this point to emphasise the ample safety that exists in the present proposals.
  - 51. Finally, the suggestion that we should be allowed to purchase rolling stock out of the Surplus Renewals Balance will not be pressed. The mathematical argument put forward by General Hammond is fully appreciated, but if there is a Surplus Renewals Balance it would appear to be one way of inventing it so that it could be usefully employed. Such a procedure does not, however, as suggested by General Hammond, allow a General Manager to incur offital liability without reference to high authority.

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The authority required for expenditure, whether of a capital nature or otherwise, is clearly laid down and is not in any way dependent upon the source from which funds are obtained. It was never contemplated that additional assets should be purchased from the Renewals Fund without the specific sanction of the Secretary of State.

52. Mention has been made of the fact that in 1934 the question of repayment of the original grant will come up for consideration.

There are many reasons why this liability it is finally decided to call for repayment, should not have to be met in full by the Railway Administration. It will be remembered that the original land grant, specifically set eside for this purpose, has been taken up by Government, together with all the surplus carnings of the Rollway until the end of March, 1921, while the rellway itself was handed over to this Administration in such a neglected and depreciated comittion as to necessitate the immediate expenditure of vast sums upon renovation and / renewals. I do not, however, wish to go into details at the present time, as to where the responsibility for repayment lies since it has no bearing on the question of the provision necessary to enable us to carry out renewals. What it would affect is our capacity to contribute to betterments and reserves.

55. My proposals amount to nothing more than withholding from the Renewals Fund an amount which can be mathematically demonstrated to be surplus to the requiremonts of the Fund. Such amount, if contributed, would certainly be withdrawn at some time for a purpose unconnected with renewals. My contention is that it should be applied to relieve Revenue during the period that Revenue is meeting heavy lear Habilities in respect of the self same assets instead of being left for appropriation after these liabilities have been liquidated.

G. D. Rhodes

GENERAL MANAGER.

											2004-	2014-	2019 <b>-</b>	2034-	2049-
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