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A MANAGEMENT RESEARCH PROJECT SUBMITTED IN PARTIAL FULFILLMENT FOR THE REQUIREMENT OF THE DEGREE OF MASTERS OF BUSINESS ADMINISTRATION, SCHOOL OF BUSINESS, UNIVERSITY OF NAIROBI

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DECLARATION

This Management Research Project is my original work and has not been presented for a
ward of a degree in any other University.

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This Management Research Project has been submitted for examination with my
approval as the University Supervisor.

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DEDICATION

This dedication is my mother Clemensia Moraa Onchoke. Without her knowledge, wisdom, and guidance, I would not have to strive and be the best to reach my dreams. And to my Wife Mary for her continuous support and for those times when she knew it would be best not to disturb my concentration. Finally, to my children Felix, Faith, Collins and Joshua, you are such a wonderful gift and blessing from God.
ABSTRACT

The Paris Declaration, 2005 on Aid effectiveness represents a landmark achievement for the international community, which brings together a number of key principles and commitments in a coherent way. It includes a framework for mutual accountability, identifies a number of indicators for tracking progress on the part of donors and partner countries. In 2005, Kenya signed into the Paris Declaration on Aid effectiveness along with some of its bilateral and multilateral Development Partners, with the objective of stimulating broad based dialogue so as to achieve increased efficiency and efficacy in provision and management of aid flow to the country. This policy has been developed in the context of Paris Declaration, the Accra Agenda for Action (2008) and the New Constitution and has set ambitious goals that will respond to Kenya’s situation and needs. Although donors have argued that they have changed their approach and conditionality has been replaced by country ownership, poverty reduction and pro-growth strategies, experience on the ground suggest otherwise. Lack of harmonization and alignment policies and programs among various donors’ agencies continue to mar effective aid delivery to recipient executing agencies. The study notes with concern the little progress towards the use of national systems in delivery of aid despite the enormous efforts by government in areas of public financial management reforms, procurement reforms and strengthening institutions of fighting corruption. The study outlines some of the challenges facing the implementation of Paris Declaration on aid effectiveness and proceeds to discuss some of the policy recommendations the governments and donors should adopt towards making aid delivery more effective.
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